

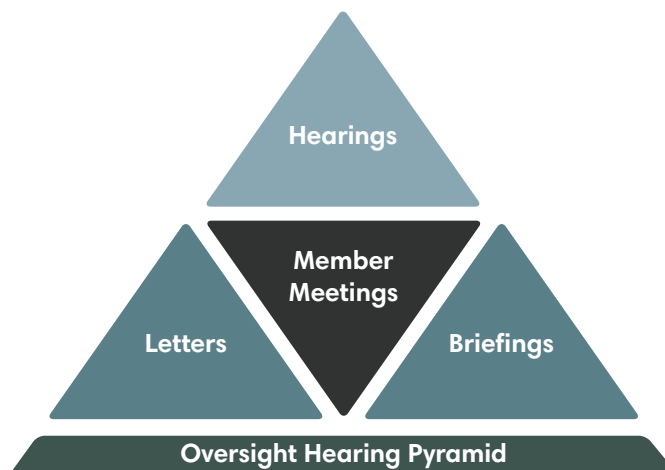


Divided government will bring aggressive, far-reaching congressional oversight. The scrutiny will not stop with the Trump Administration. Companies and industries that supported, worked with, or benefited from the Administration's policies will also face significant exposure. The risk extends across the private sector, particularly regulated industries. Companies need not be the direct target of an investigation to be drawn into one. Business relationships, federal funding, regulatory decisions, and involvement in Administration priorities, and tangential involvement could all invite congressional scrutiny.

WHAT OVERSIGHT LOOKS LIKE

It usually starts with a letter of inquiry to your company or your trade association, and it can look harmless. It isn't. How you respond shapes what comes next: a thin or defensive answer can invite more letters, requests for staff briefings and members meetings, requests to testify, and even legislation, along with the media scrutiny that follows.

The exposure is real: lost market share or competitive advantage, reputational harm, and legal liability for the company and, in some cases, for the individuals involved.



ONE TEAM, FROM FIRST LETTER TO FINAL RESOLUTION

Oversight Edge is Holland & Hart's coordinated response to congressional oversight: people who have run oversight from the committee side, answered it from inside federal agencies and corporations, and defended clients when a government inquiry turned into an investigation.

We build the response strategy and work alongside your in-house team and outside counsel throughout. At every step, we balance the legal, political, and operational considerations at every step, with one objective: protect the company, its reputation, its operations, and its relationships.



WHAT WE DO

- **Anticipate.** We talk regularly with members and their staff, so we see the direction and timing of oversight before the letter arrives. We know committee dynamics, members' priorities, and how investigators work, and we help you find and reduce your exposure early.
- **Engage.** We meet with committee staff and members to narrow the inquiry, correct the record, and move toward a quick conclusion. Often a conversation does more than a filing.
- **Respond in writing.** We work with your team on responses that are accurate, complete, and strategic, and we manage document production, privilege questions, and the follow-up requests that nearly always come.
- **Prepare for the hearing.** We prepare your witnesses and executives for testimony: written statements, the questions they will face, and mock hearings that make the real one feel familiar.

We coordinate strategy and messaging across your stakeholders and regulators, and manage communications with the press, so your response protects your interests and demonstrates good faith, even when an inquiry escalates into a crisis.

WHO YOU WILL WORK WITH

The Oversight Edge team brings together two kinds of experience. Our Federal Affairs professionals, some of them lawyers, have served as senior congressional staff and executive-branch officials in the administrations of both parties. Our Government Investigations attorneys include former US Attorneys and Assistant US Attorneys, state prosecutors, SEC enforcement counsel, and regulatory lawyers from federal and state agencies.

IF A LETTER ARRIVES, CALL BEFORE YOU ANSWER

The first response sets the course for everything that follows. We can help you get it right.



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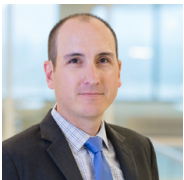
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