

PRACTICES

Corporate
Finance
Mergers and Acquisitions
Bankruptcy and Restructuring

INDUSTRIES

Financial Institutions

EDUCATION

University of North Dakota School of Law, J.D.
with distinction
North Dakota Law Review, Board of Editors

University of North Dakota, B.B.A.

BAR ADMISSIONS

Colorado
Minnesota
North Dakota
Wisconsin

COURT ADMISSIONS

U.S. Supreme Court
U.S. Court of Appeals for the Eighth Circuit
U.S. District Court, District of Colorado
U.S. District Court for the District of Minnesota
U.S. District Court for the Western District of Michigan
U.S. District Court for the District of North Dakota

George H. Singer

Partner

555 17th Street, Suite 3200, Denver, CO 80202

P 303.290.1093
M 612.250.2709

ghsinger@hollandhart.com

George is a trusted advisor to public and private companies, offering strategic counsel on complex corporate finance and commercial transactions to help clients structure, negotiate, and manage risk.

Clients turn to George for his creative, results-driven approach, and his commitment to delivering responsive, personalized service. He represents lenders, borrowers, administrative agents, private equity firms, and their portfolio companies in sophisticated debt and equity financings. George also advises clients on mergers, acquisitions, divestitures, and other strategic transactions, aligning legal strategy with their broader business goals.

When companies or loans encounter financial distress, George provides business-informed legal guidance to help clients preserve value and minimize risk. He advises on liability management transactions and counsels clients on credit extension and recapitalization issues, including workouts and out-of-court restructurings, developing innovative solutions to challenging legal and financial issues.

A Fellow of the American College of Bankruptcy, George brings deep insight and experienced leadership to bankruptcy and restructuring matters. He represents a wide array of stakeholders—including business debtors, creditors, trustees, and official committees—in Chapter 11 proceedings across the country. He serves as lead counsel in distressed M&A transactions, including Section 363 sales under the Bankruptcy Code. George also handles a wide range of commercial disputes, including cases involving fraudulent and preferential transfers, successor liability claims, lien priority conflicts, guaranty enforcement, and intercreditor agreement issues.

Before joining Holland & Hart, he was a partner at Ballard Spahr LLP in Minneapolis. He previously served as a staff attorney with the National Bankruptcy Review Commission and as a judicial law clerk to the Honorable Nancy C. Dreher (U.S. Bankruptcy Court, District of Minnesota) and the Honorable William A. Hill (U.S. Bankruptcy Court, District of North Dakota).

EXPERIENCE

Finance and Capital Markets

George represents banks, commercial finance companies, private equity firms, and corporate borrowers in a variety of industries with structuring,

negotiating, documenting, and enforcing:

- Asset-based and syndicated credit facilities
- Senior, subordinated, and mezzanine financing
- Structured credit facilities and securitizations
- Loan participations and secondary loan transactions
- Intercreditor and subordination arrangements
- Project finance, letters of credit and municipal bond-related transactions
- Equipment leasing and lease-financing structures
- Factoring and receivables programs

He regularly delivers true sale, non-consolidation, and other structured finance opinions and advises corporate borrowers and administrative and collateral agents in national financing transactions. He also counsels credit departments and lenders on risk management, collateral perfection, priority, and enforcement strategy, helping companies structure and administer credit transactions with clarity and confidence.

Corporate Governance and Strategic Advisory Work

In addition to transactional matters, George serves as outside corporate counsel to clients across multiple industries. He advises boards and management on:

- Fiduciary duties and governance in times of financial stress
- Capital formation and recapitalization strategies
- Extensions of credit and credit policy
- Risk management and litigation oversight
- Mergers, acquisitions, and divestitures

Restructuring, Distressed M&A, and Workouts

When loans or enterprises encounter financial distress, George helps clients preserve value and manage risk through negotiated and court-supervised solutions. He represents stakeholders in:

- Chapter 11 reorganizations
- Section 363 sales and distressed acquisitions
- Recapitalizations, out-of-court restructurings and forbearance arrangements
- Intercreditor disputes and lien priority conflicts
- Guaranty enforcement and lender liability matters
- Preferential and fraudulent transfer litigation
- Federal and state court receiverships

He represents creditors, debtors, and trustees in complex Chapter 11 cases nationwide, delivering strategic guidance in high-stakes restructurings and bankruptcy transactions. He has advised administrative

agents in major cases, including Cineworld, OSG Group Holdings, Claire's, and Belk.

As debtor's counsel, George led a contested Section 363 sale in the Polaroid Corporation bankruptcy that generated over $87 million for creditors and guided a financial institution through a recapitalization that avoided regulatory closure. He also represented Barnes & Noble in acquiring an independent Colorado bookseller through a Section 363 sale.

George has overseen the orderly wind-down of a 50-year-old Colorado law firm, resolving landlord and creditor claims, and served as counsel to a Chapter 11 Trustee and Receiver in the multibillion-dollar Thomas Petters cases, prosecuting over 200 claw-back actions and complex recoveries. He currently represents more than a dozen single-asset real estate project companies and loan guarantors in restructuring, recapitalization and sale transactions and contested litigation emanating from the collapse of the EPIC Companies in North Dakota.

Thought Leadership and Teaching

George is a prolific author and speaker on finance, secured transactions, intercreditor agreements, corporate governance, bankruptcy and regulatory developments affecting businesses, lenders and financial institutions. His work has been published in the American Bankruptcy Institute Law Journal, Law360, The Banking Law Journal, Colorado Lawyer, and Bench & Bar of Minnesota, among others.

He is a frequent presenter for Minnesota CLE, Strafford Law, the American Bankruptcy Institute, and industry organizations on topics including guaranties in commercial real estate finance, double-dip credit structures, liability management, and developments under the Corporate Transparency Act.

George has been frequently sought by media outlets such as the Wall Street Journal, Law360, the Denver Post, and the Minneapolis Star Tribune for commentary on current business and legal developments.

George has served as an adjunct professor teaching secured transactions and bankruptcy law for a number of law schools for more than a decade and currently serves as a judicial referee for Dakota County Conciliation Court. He is active in several nonprofit organizations and professional associations.

CLIENT RESULTS

Corporate Counsel. George serves as corporate counsel to clients in a variety of industries regularly advises on matters of corporate governance, fiduciary duties, capitalization, finance, extensions of credit, collections, and business strategy. He performs contract work relating to supply chain issues, including preparing terms and conditions and negotiating supply agreements. George also represents buyers and sellers in a variety of industries in connection with merger and acquisition transactions.

Secured Transactions. George regularly represents banks, commercial finance companies, private equity firms, investors, and borrowers in all aspects of structuring, documenting, and enforcing secured loan arrangements and resolving defaults and intercreditor issues. George works on cross-border financing transactions. He also serves as legal counsel to parties in connection with factoring arrangements as well as debt purchase and sale transactions.

Administrative and Collateral Agents. George serves as legal counsel to administrative and collateral agents in connection with national secured and unsecured financing transactions. He also represents agents in bankruptcy cases, including *In re Cineworld Group* (Bankr. S.D. Tex. 2022), *In re OSG Group Holdings, Inc. (Bankr. D. Del. 2022) (pre-pack), In re Claire's Stores, Inc. (Bankr. D. Del.),* and *In re Belk, Inc. (Bankr. S.D. Texas 2021).*

Finance and Securitizations. George provides structured finance representation to issuers and other participants in term and structured credit facilities involving a variety of financial assets, including equipment leases and consumer installment loans. He also performs work in connection with the delivery of transaction opinions in lending and finance matters, including true sale and substantive consolidation opinions. Additionally, George assists in the development and implementation of various financial products and programs on behalf of lenders and other service providers.

Loan Participations. George served as counsel for lead lenders in loan participations, and has handled participant disputes as well as the restructuring, workout, and foreclosure of participated loan projects.

Private Equity. George represents private equity firms and their portfolio companies in corporate acquisition matters as well as debt financing. George represented a consortium of private equity firms holding subordinated secured debt and equity instruments in connection with resolution of intercreditor disputes, renegotiation of a senior secured credit facility, and restructuring of debt in the Chapter 11 reorganization of *In re M.A. Gedney Co. (Bankr. D. Minn.)*. George also represented Spell Capital Partners in connection with the acquisition of the Pearson Candy Company.

Distressed Transactions and Workouts. George served as counsel to an agricultural lender in connection with complex distressed debt restructuring and sale transactions. As bankruptcy and restructuring counsel to a financial institution debtor, George was able to save the subsidiary bank from being closed by federal and state regulators through a recapitalization. He has served as wind down counsel to a major law firm that ceased. George regularly represents lenders, guarantors, and borrowers in out-of-court restructurings, workouts, forbearance agreements, and default matters.

Real Estate Developments. George has represented developers and owners of real estate projects in connection with complex transactions, including financing, recapitalization, restructuring and strategic

transactions involving multi-lender and equity holder negotiations. He has represented one of the largest affordable housing project owners in the State of Minnesota and regularly advised its board of directors and management on various corporate governance, public and private finance matters, and strategic opportunities in furtherance of the organization's mission. George has advised more than a dozen mixed-use, real estate projects impacted by the bankruptcy filings of *In re EPIC Companies Midwest, LLC et al. (Bankr. D.N.D.)* in addressing litigation, supporting businesses with liabilities management and refinancings, advising on material adjustments to capital structures and operational restructurings, and assisting with asset dispositions.

Litigation Management. George regularly represents clients across a broad spectrum of industries involved in corporate and commercial disputes in connection with the management and resolution of claims by working collaboratively with in-house corporate counsel and outside legal resources in a manner that leads to informed decision-making and greater control over both outcomes and costs. George serves in the role of trusted advisor to clients and regularly supervises litigation matters, guides strategy, and manages relationships to achieve a positive and efficient outcome for clients. He successfully defended a client in the equipment leasing industry from multi-million dollar UCC and breach of the peace claims asserted by the lessee and guarantor, obtaining a complete disposition of the matter on summary judgment. George also represents clients in connection with claims and issues relating to successor liability in acquisition transactions and lender liability claims as well as preferential and fraudulent transfer actions.

Secured and Unsecured Creditor Representation. George represents secured lenders and unsecured creditors in Chapter 11 cases and in various state court proceedings. He regularly advises credit departments on matters related to the extension of credit and recovery.

Equipment Leasing. George represents equipment lessors in connection with lease financing transactions, including default issues and protecting their claims and interests in various bankruptcy and collection proceedings, including *In re HomeBanc Mortgage Corp. et al. (Bankr. D. Del.), In re S&B Surgery Center (Bankr. C.D. Cal.)* and *In re Winona Printing Co. (Bankr. D. Minn.).* He also regularly represents equipment lessees in leasing transactions and dispute resolution matters.

Chapter 11 Debtor Representation. As bankruptcy, corporate, and M&A counsel to Chapter 11 debtors in *In re Polaroid Corp. et al.,* George oversaw the auction and sale of assets in a contested section 363 sale that generated in excess of $87.6 million for the benefit of creditors. George also represented American Bancorporation in its Chapter 11 as bankruptcy and M&A counsel, resulting in the sale of the debtor's subsidiary, American Bank of St. Paul, and confirmation of a plan that provided a substantial return to the holders of Trust Preferred Securities.

Chapter 11 Trustee and Receiver Representation. George served as counsel for the Chapter 11 Trustee and Receiver in connection with the Thomas Petters Ponzi scheme and related bankruptcy cases of *In re*

Petters Company, Inc. et al. (Bankr. D. Minn.), which involved claims in excess of $3.8 billion and the prosecution of over 200 "claw-back" actions commenced on behalf of the Trustee. Advised state-court receiver appointed to administer a family of cannabis companies in connection with various federal and state lien matters.

Distressed Sales. George serves as bankruptcy and M&A counsel to buyers in Section 363 sales throughout the country, including *In re Bended Page, LLC (d.b.a. Tattered Book Cover) (Bankr. D. Colo.), In re Genmar Holdings, Inc. (Bankr. D. Minn.), In re Hitchcock Industries, Inc. (Bankr. D. Minn.), In re Fleming Co. (Bankr. D. Del.)* and *In re Remington Outdoor Co. (Bankr. N.D. Ala.)*. Recently, he represented Barnes & Noble in connection with the purchase of an independent book chain in a bankruptcy proceeding. He also advises buyers and sellers on all aspects of distressed sale transactions, including sales in the context of a receivership and under Article 9 of the UCC.

Creditors' Committees. George served as co-counsel to the Official Committee of Unsecured Creditors, as well as the designated litigation representative, in the Chapter 11 proceeding o*f In re Intrepid U.S.A., Inc. (Bankr. D. Minn.)*, which, along with its affiliated debtors, was one of the largest home health care providers in the United States.

Nonprofits. George serves on the board of directors of a number of nonprofit organizations and also provides legal representation to nonprofits, including with respect to corporate governance, finance and contract matters. He currently serves as finance, corporate, and M&A counsel to a large affordable housing provider and nonprofit corporation and its affiliated project portfolio companies.

Cooperatives. George represents cooperatives and other business clients in matters relating to capital formation, governance, credit, and contracts.

Agriculture. George represents ag-based lenders and operators in connection with the extension of credit and enforcement of remedies in connection with credit transactions. He represented a secured lender in a $250 million loan involving a one hundred thousand acre farming operation. He also has represented a multi-entity farming operation consisting of 25,000 acres in a complex loan workout.

Energy Industry. George has worked on a number of project finance initiatives, including debt and equity financing matters, for clients in the energy sector. George has represented ethanol lenders, bondholders, and creditors in ethanol bankruptcy cases and complex workouts throughout the country, including *In re Aventine (Bankr. D. Del.), In re Gateway Ethanol, LLC (Bankr. D. Kan.), In re Northeast Biofuels, LLC (Bankr. N.D.N.Y.), In re Pine Lake Corn Processors, L.P. (PLCP) (Bankr. D. Iowa), In re Otter Tail Ag Enterprises, LLC (Bankr. D. Minn.)* and *NEDAK Ethanol, LLC (Nebraska)*. George has also represented lenders and borrowers in the energy industry, including Wells Fargo Energy Capital, Inc., in the oil and gas Chapter 11 bankruptcy case of *In re Mountain Divide, LLC (Bankr. D. Mont.)* as well as a $500 million JV investment in an AI data center

campus.

Consignment Transactions. George represented major consignment vendors in the Chapter 11 retail bankruptcy proceedings of *The Sports Authority, Inc. (Bankr. D. Del.)*, which involved litigation and appeals relating to the rights and priorities of various parties with respect to consignment inventory.

Landlords. George represented landlords and landlord groups in various bankruptcy matters throughout the country, including *In re Brooks Brothers Group, Inc. (Bankr. D. Del. 2020), In re CPK (California Pizza Kitchen) (Bankr. S.D. Tex. 2020), In re Tailored Brands (Men's Warehouse/Jos A. Bank) (Bankr. S.D. Tex. 2020), In re Sun Country Airlines (Bankr. D. Minn.), In re WorldCom (Bankr. S.D.N.Y.), In re Allegiance Telecom (Bankr. S.D.N.Y.), In re 2nd Swing, Inc. (Bankr. D. Minn), In re Video Update (Bankr. D. Del.)* and *In re VICORP (Baker's Square) (Bankr. D. Del.).*

Project Finance. George works on multiple aspects of project financing initiatives in a variety of industries, including projects that involve investment capital and municipal bond financing. He has represented the interests of bondholders in Trust Instruction Proceedings (“TIPs”).

PUBLICATIONS

"The "Evergreen" Assumption: Rethinking Automatic Renewals in Letters of Credit," *The Banking Law Journal, LexisNexis A.S. Pratt*, November - December 2026

"When the Deal Goes South: Rethinking Contract "Boilerplate"," *Bench & Bar of Minnesota, Minnesota State Bar Association*, October 2026

"Monopoly Meets Marketplace: Section 365 and the Fate of IP Licenses in Chapter 11," *ABI Journal, Vol. XLV, No. 1*, January 2026

"Intercreditor Agreements in a Time of Tightening Credit," *Colorado Banker*, August 2025

"The Role of Guaranties in Commercial Real Estate Finance," *Bench & Bar of Minnesota, Minnesota State Bar Association*, July 2025

"Digital Age Shapes Modern Contract Law: Considering the Legal Significance of a "Thumbs-Up" Emoji," *Colorado Lawyer*, July 2025

"Pay-to-Play Doctrine in Chapter 11 Bankruptcy Sales," *Lexis Practical Guidance* , 2025

"FinCEN EXEMPTS U.S. Companies and U.S. Persons from CTA Reporting Requirements," *CTA Legal Update*, March 26, 2025

"The CTA Is Back (Sort Of)—What Reporting Companies Need to Know," *CTA Legal Update*, March 11, 2025

"Tax and You Shall Receive: How the Federal Priority Statute Can Upset

Receiver and Lender Expectations," *ABI Journal, Vol. XLIV, No. 2*, February 2025

"CTA Whiplash: Fifth Circuit Reinstitutes Nationwide CTA Injunction ," *CTA Legal Update*, December 30, 2024

"The Corporate Transparency Act Compliance Deadline Looms—Lenders, Are Your Customers Ready? Are YOU Ready?," *CTA Legal Update*, December 2, 2024

"Final Countdown: Ready or Not, Here Comes the CTA," *Bench & Bar of Minnesota, Minnesota State Bar Association*, November 2024

"Ready or Not, Here It Comes: Final Countdown to the CTA," *CTA Legal Update*, October 1, 2024

"Insurers Have A Ch. 11 Voice Following High Court Ruling," *Law360*, June 18, 2024

"What You Need to Know About the FTC Rule Banning Employee Noncompetes," *Bench & Bar of Minnesota, Minnesota State Bar Association*, May 2024

"Supreme Court Considers Standing Of Insurers In Chapter 11," *Reuters Westlaw Today*, March 21, 2024

"The Corporate Transparency Act Isn't Dead Yet," *Law360*, March 5, 2024

"New FinCEN Guide Provides Useful BOI Context For Banks," *Law360*, March 4, 2024

"Corporate Transparency Act Takeaways For Banking Industry," *Law360*, January 5, 2024

"How Purdue High Court Case Will Shape Ch.11 Mass Injury," *Law360*, December 5, 2023

"Why Bankruptcy Is A Budding Alternative For Cannabis Cos.," *Law360*, October 12, 2023

"The Vendor's Lender: Secured Creditor's Rights in Receivables Are Paramount," *The Banking Law Journal, Volume 140, No. 9*, October 2023

"How A Union Fight Played A Key Role In Yellow's Bankruptcy," *Law360*, August 11, 2023

"Minnesota Reforms Law to Ban (Almost) All Noncompete Agreements," *Bench & Bar of Minnesota, Minnesota State Bar Association*, August 2023

"Canada Emoji Ruling Considers Digital-Age Contract Realities," *Law360*, July 26, 2023

"Georgia-Pacific Ruling Furthers Texas Two-Step Challenges," *Law360*,

July 5, 2023

"Corporate Governance: Lessons for Directors From Recent Bank Failures," *Colorado Lawyer*, July/August 2023

"Attorney-Client Privilege: Minnesota Recognizes the Common-Interest Doctrine," *University of St. Thomas Law Journal, 19 U. St. Thomas L.J. 627 (2023)*, May 2023

"What Does the Nation's Second Largest Bank Failure Mean for Business?," *Holland & Hart Banking Update*, May 1, 2023

"What's At Stake In New Colo. Consumer Lending Bill," *Law360*, April 27, 2023

"SCOTUS: Bankruptcy Doesn't Erase Debts Incurred by the Fraud of Another," *Bench & Bar of Minnesota, Minnesota State Bar Association*, April 2023

"Failed Silicon Valley Bank Acquired by First Citizens Bank," *Holland & Hart Client Alert*, March 27, 2023

"There's A New Banker in Town for Silicon Valley Bank and Signature Bank," *Holland & Hart Client Alert*, March 16, 2023

"What's Happening with Silicon Valley Bank and Signature Bank? Answers to Fundamental Questions," *Holland & Hart Client Alert*, March 13, 2023

"Silicon Valley Bank Collapse: Navigating Risk and Implications," *Holland & Hart Client Alert*, 03/12/2023

"The Vendor's Lender: Rights of Secured Creditor in Receivables Are Paramount," *The Banking Law Journal*, 2023

"Secured Parties Beware: A Name Error Can Be Fatal under Article 9," *The Banking Law Journal*, 2022

"Minn.'s New Common-Interest Doctrine: A Primer," *Law360*, 2022

"A 'Bright-Line' Rule: You Will Pay For Violating Bankruptcy Stay," *Bench & Bar of Minnesota*, 2022

"Just Under the Wire: Loan Agent Entitled to Reclaim $500M Mistaken Revlon Payment," *Pratt's Journal of Bankruptcy Law*, 2022

"The Shield of Judicial Immunity Protects Receivers," *Bench & Bar of Minnesota*, 2022

"(NOT) For Sale: Chapter 5 Avoidance Actions," *American Bankruptcy Institute Journal*, 2022

"Pay-to-Play Doctrine," *LEXIS Practical Guide*, 2022

"UCC Financing Statements: The Search for Certainty in Collateral

Descriptions," *Norton Bankruptcy L. & Practice*, 2021

"Supreme Court Decides: 'Mere Retention' of Property Does Not Violate Automatic Stay," *American Bankruptcy Institute Journal*, December 30, 2021

"New COVID-19 Relief Legislation Amends Bankruptcy Code," *Bench and Bar of Minnesota*, December 29, 2021

"Force Majeure Hitz Home and Excuses Rent Obligation," *Bench and Bar of Minnesota*, 2020

"Director Fiduciary Duties: Navigating Financial Distress During COVID-19," *Bench and Bar of Minnesota*, July 31, 2020

"Searching for Hidden Treasure: Does Identifying the Security Agreement 'Indicate' the Collateral under Article 9?," *American Bankruptcy Institute Law Journal, Co-Author*, 2020

"Consignments and Secured Lenders: What You Know Can Hurt You," *American Bankruptcy Institute Law Journal*, 2019

"U.S. Supreme Court Protects Trademark Licensees," *Bench and Bar of Minnesota, Co-Author*, 2019

"Supreme Court Limits Securities Safe Harbor in Bankruptcy Clawbacks," *Co-Author, Bench and Bar of Minnesota*, 2018

"Bankruptcy Practice in Minnesota Deskbook, Volumes 1-3," *Chapter Author*, 2016

SPEAKING ENGAGEMENTS

"Borrower-Side Loan Negotiation: The Provisions That Matter When Things Go Wrong," Co-Presenter, *MyLawCLE*, August 4, 2026

"Drafting Asset Purchase Agreements: Reps, Warranties, Covenants, Conditions, Indemnity, and Other Provisions," Presenter, *Minnesota State Bar*, July 22, 2026

"Beyond Chapter 11: Evaluating Receiverships, ABCs, and Bankruptcy in a Distressed Market ," Co-Presenter, *BARBRI*, July 14, 2026

"Top 60 Business Formation and Development Mistakes Attorneys Make ("10 Debt Financing Issues: Lender and Borrower Mistakes")," *National Business Institute (NBI)*, January 13, 2026

"The Role of Guaranties in Commercial Real Estate Finance: Risk Allocation and Enforcement Considerations," *Minnesota CLE*, June 17, 2025

"Double-Dip Credit Structures: Permissibility, Enforceability, Benefits, Challenges, Risks, Key Loan Covenants," Co-Presenter, *Strafford Law Webinar* , May 20, 2025

"Top 10 Traps for the Unwary: Perspectives from Legal & Accounting Advisors," *Boulder Startup Week 2025*, May 13, 2025

"The Corporate Transparency Act's New Reporting Rule—How to Avoid Civil and Criminal Penalties for your Clients and Yourself ," *Minnesota CLE*, January 30, 2025

"Bankruptcy, Mass Torts, and the Supreme Court," *Colorado Bar Association CLE*, September 24, 2024

"Restructuring Tax Considerations ," *2024 AICPA & CIMA Cannabis Industry Conference*, August 13, 2024

"When the Piggy Bank Breaks - Lessons Learned From The Silicon Valley Bank Collapse," *Financial Executives International (FEI) Panel Presentation*, June 25, 2024

"Attorney Compliance and the Corporate Transparency Act (CTA)," *Minnesota Lawyers Mutual - Risk Management Education for Lawyers*, May 16, 2024

"Where's My Money, What Do You Mean It's Gone? - A Retrospective on the Silicon Valley Bank Collapse," *Turnaround Management Association Panel Presentation*, January 18, 2024

"Revisiting Bank Receiverships: Operation of Bridge Banks, Disposition of Failed Bank Assets, Concerns for Existing Borrowers, and Risks for D&Os," *Strafford Law Webinar*, June 21, 2023

"Successor Liability in Distressed M&A Transactions: Mitigation Strategies," *Strafford*, February 8, 2023

"Successor Liability in Distress M&A Transactions," *Strafford Law Webinar*, 2023

"Selling Chapter 5 Avoidance Actions: Navigating Inconsistent Case Law, Structuring or Objecting to the Sale," *Strafford Law Webinar*, 2023

"Distressed M&A," *Working with Distressed Companies, ACG Private Equity Summit*, 2022

"Top 10 Negotiated Loan Agency Business Points," *Wilmington Trust, N.A., Seminar*, 2022

"Drafting Asset Purchase Agreements: Reps, Warranties, Covenants, Conditions, Indemnity, and Other Provisions," *Strafford Law Webinar*, 2022

"Farm Business Law (Idaho Guide)," *National Business Institute*, 2021

"Distressed M&A," *Association of Corporate Counsel Private Equity Summit*, 2020

"Advising the Board in Times of Crisis," *Association of Corporate Counsel*

Annual Conference, 2020

"A Bit of Honey: The Pearson's Candy Company Acquisition," *ACG Minnesota Private Equity Summit*, 2019

"How to Consign under Article 9: Lessons Learned in *Sports Authority* Bankruptcy," *MSBA Bankruptcy Section Presentation*, 2019

"Yes You Can! … Handle a Chapter 11," *National Creditors Bar Association*, 2019

"Chapter 11: Greatest Hits and One-Hit Wonders," *Minnesota Bankruptcy Institute*, 2018

"363 Sales," *Central States Bankruptcy Workshop, American Bankruptcy Institute*, Traverse City, Michigan, 2017

RECOGNITION

- American College of Bankruptcy, Fellow
- *The Best Lawyers in America*® Lawyer of the Year, Bankruptcy and Creditor Debtor Rights/Insolvency and Reorganization Law - Minneapolis, 2015, 2023
- *The Best Lawyers in America*®, Bankruptcy, Insolvency & Reorganization Law, 2015-2023 (Minneapolis); 2024-2027 (Denver)
- Top 50 Lawyers In America, 2022
- Minnesota Super Lawyers®, 2006-2023
- *Minnesota Monthly*, Top Lawyers in Minnesota, 2022
- Minnesota Lawyer, Attorney of the Year, 2016
- Minnesota State Bar Association, North Star Lawyer, 2013-2019, 2022
- Minnesota State Bar Association Bankruptcy Section, Raeder Larson Public Service Award
- Leonard Lindquist Pro Bono Recognition Award
- American College of Bankruptcy, Commendation
- National Conference of Bankruptcy Judges, Commendation
- U.S. Bankruptcy Court, Distinguished Service Award

PROFESSIONAL AND CIVIC AFFILIATIONS

- American Bankruptcy Institute, Member
- Association for Corporate Growth, Member
- Turnaround Management Association, Member
- Minnesota State Bar Association, Bankruptcy Section, Member
- The Humanity Alliance, Director, 2022 - 2024
- Sojourner Project, Inc., Director and Chair of Board of Directors,

2012 - 2022

- Play for Patrick Heart Foundation, Director, 2015 - Present
- Dakota County Conciliation Court, Judicial Referee, Adjunct Judicial Officer, 2013 to Present
- Hamline University School of Law (now Mitchell Hamline School of Law), Adjunct Professor (Secured Transactions, Bankruptcy), 2000 - 2010
- University of St. Thomas School of Law, Adjunct Professor (Secured Transactions), 2015 - 2021
- University of Minnesota School of Law, Guest Lecturer, 2021, 2023-2024