



## Robert Keatinge

Of Counsel

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**Bob Keatinge advises a wide variety of businesses and their owners, from start-up companies to publicly-traded corporations.**

### PRACTICES

Tax and Benefits  
 Income Tax  
 Mergers and Acquisitions  
 Emerging Growth  
 Venture Capital and Private Equity  
 Securities Enforcement and Shareholder Litigation  
 Estate Planning, Trust Administration, and Wealth Transfer  
 Private Client

### EDUCATION

University of Denver, LL.M., 1981  
 University of Denver, J.D., 1973  
 University of Colorado, B.A., 1970

### BAR ADMISSIONS

Colorado

### COURT ADMISSIONS

U.S. District Court for the District of Colorado  
 U.S. Court of Appeals for the Tenth Circuit  
 U.S. Tax Court

He advises clients and acts as a consulting or testifying expert on matters of business organization, federal tax, and professional responsibility, at all stages of organizational life from the formation and capitalization of new businesses to the operation and growth of firms to the departure of owners and the dissolution and winding up of the organization.

Bob has written and spoken nationally on the subjects of limited liability companies, choice of entity, taxation, business succession planning, fiduciary duties, and professional responsibility and liability. He has authored or co-authored two treatises and over fifty law review or bar journal articles on these business topics. He has taught business organization and tax law at the University of Denver Sturm College of Law, the University of Miami School of Law, Suffolk University School of Law, and Eötvös Loránd University Faculty of Law in Budapest, Hungary.

### EXPERIENCE

#### LLC, Partnership, Tax, and Private Client Experience

Bob provides his clients experience in business organization law including evaluation of the rights and duties of owners and managers, internal structure, taxation, and fundamental changes in such matters that include:

- Internal disputes
- Structuring relationships among members and managers
- Organization, operation, dissolution, and winding up

Bob provides expert witness on matters of fiduciary and other duties within business organization, corporate, partnership, and limited liability company law, and professional responsibility.

### CLIENT RESULTS

Bob has structured and negotiated transactions for closely-held businesses.

Bob has served as a testifying or consulting expert services in litigation and arbitration matters involving business organizations, tax, and professional responsibility.

## PUBLICATIONS

"Keatinge and Conway on Choice of Entity," *Thomson-West*, Co-Author, 2006 – 2020

"Ribstein and Keatinge on Limited Liability Companies 2d Ed. (3 vol.) ," *Thomson-West*, Co-Author, 2004 and supp. most recently supplemented 2016-1

## SPEAKING ENGAGEMENTS

"Provisions Limiting Liability and Duties in Partnership and Company Agreements," *UT Law LLC's LPs and Partnerships*, 07/08/2021

"The Tax Outlook for 2021," *Holland & Hart 2021 Wyoming Tax Conference*, 05/26/2021

"Biden's Tax Proposals," *Holland & Hart 2020 Tax Conference*, December 16, 2020

"Who is a Partner?," *University of Texas 29th Annual LLCs, LPs and Partnerships Program*, Webcast, July 23, 2020

"Keeping Your Contract Out of the Courtroom: Contractual Rules for Drafting Partnership and Operating Agreements, Including a Helpful Checklist," *University of Texas 29th Annual LLCs, LPs and Partnerships Program*, Webcast, July 23, 2020

"Choice of Entity," *The American Institute on Federal Taxation*, University of Alabama College of Continuing Studies, Tuscaloosa, AL, June 2019

"Ethics of the Deal: Communications, Negotiations, and Other Pitfalls for Transactional Lawyers," *ALI CLE Webinar* , September 27, 2018

"Law Firm Break Ups - The Unfinished Business Doctrine," *ABA Business Law Section Annual Meeting*, September 13, 2018

"Program Spotlight: Rita-Anne O'Neill, Mian Wang, and Robert Keatinge," *businesslawtoday.org*, July 25, 2018

"Units: Less There Than Meets the Eye," *University of Texas 27th Annual LLCs, LLPs, and Partnerships Program*, Austin, TX, July 13, 2018

"To C or not to C? Entity Selection in the New Tax Age," *University of Texas 27th Annual LLCs, LLPs, and Partnerships Program*, Austin, TX, July 13, 2018

"Amendments, the Most Important Provision in the Operating Agreement," *University of Texas 27th Annual LLCs, LLPs, and Partnerships Program*, Austin, TX, July 13, 2018

"Business Restructuring/Choice of Entity," *Oregon Tax Institute*, Portland, OR, June 7, 2018

"Attorney for the Organization," *International Energy M&A Conference*,

Houston, TX, May 17, 2018

"Tax Cuts and Jobs Act," *ABA Business Law Section*, Orlando, FL, April 14, 2018

"Partners' Compensatory Income: We May Be Lost But We're Making Really Good Time," *Panelist, University of Chicago Federal Tax Conference*, Chicago, IL, November 4, 2017

"New Partnership Audit Rules—Update and Drafting Considerations," *26th Annual University of Texas Conference on LLCs, LPs and Partnerships*, Austin, TX, July 13, 2017

"Impacts of Tax Reform Proposals," *ABA Tax Section Meeting*, Washington D.C., May 13, 2017

"Dissolution, Winding Up, and Termination of an Unincorporated Entity: When - If Ever - Does The Existence of an LLC or Partnership End?," *ABA Business Law Section Spring Meeting*, New Orleans, LA, April 6, 2017

"Adjusting to the New Partnership Representative and Partnership and Deficiency Rules," *Florida Tax Institute*, March 30, 2017

"Dual Status: Employee versus Partner," *2017 Planning for Business Lawyers*, Vail, CO, January 4, 2017

"Adjusting to the New Partnership Representative and Rules on Partnership Audits and Deficiencies," *AICPA Construction and Real Estate Conference*, November 2016

## RECOGNITION

- *The Best Lawyers in America*®, Corporate Governance Law, Corporate Law, Tax Law, 1995-2022
- *The Best Lawyers in America*®, Lawyer of the Year, Corporate Law – Denver, 2012
- Colorado Super Lawyers®, Business and Corporate, 2006-2019
- *Who's Who in America*
- *Who's Who in American Law*
- Recipient of the 2008 Martin I. Lubaroff Award for contribution to the development of partnership law
- Recipient of the ABA Business Law Section's 2004 Section Chair's Award
- Recipient of the Colorado Bar Association's 2002 Sue Burch Legislative Award

## PROFESSIONAL AND CIVIC AFFILIATIONS

- American College of Tax Counsel, Regent
- American Law Institute, Member (Members Consultative Group for Restatement of the Law of Agency and Members Consultative

- Group for ALI Principles of the Law of Nonprofit Organizations)
- Colorado Bar Association Ethics Committee, Member
- Colorado Bar Foundation, Director
- Colorado Business Committee for the Arts, Director
- American Bar Association, Sections of Business Law, Taxation, Real Property Probate and Trust, Member
- American Bar Association's Business Law Section Professional Responsibility Committee Chair
- Colorado Bar Association, Sections of Taxation Law, Business Law, Real Property Law, Member
- Denver Bar Association, Member

***Former Teaching Positions:***

- University of Denver College of Law, Former Adjunct Professor
- University of Miami School of Law, Miami, Florida, Former Adjunct Professor
- Suffolk University School of Law, Boston, Former Visiting Assistant Professor
- Eötvös Loránd University Faculty of Law, Budapest, Hungary, Former Visiting Professor in the Suffolk University School of Law LLM in U.S. Law for International Business Lawyers, in cooperation with the Eötvös Loránd University Faculty of Law, Budapest, Hungary, and the Center for International Legal Studies Salzburg, Austria

***Former Professional Associations:***

- Committee on LLCs, Partnerships and Unincorporated Business Organizations (formerly "Committee on Partnerships and Other Unincorporated Organizations") of the Business Law Section of the American Bar Association, Former Member and Chair
- Committee on Publications of the Business Law Section of the American Bar Association, Former Member and Chair
- American Bar Association House of Delegates, Former Delegate
- American Bar Association Business Law Section/National Conference of Commissioners on Uniform State Laws (NCCUSL) Joint Editorial Board on Unincorporated Business Organizations and the Association of Professional Responsibility Lawyers, Former Member and Chair
- National Conference on Uniform State Laws Drafting Committees on: a Uniform Limited Liability Company Act, a Revision to the Uniform Limited Partnership Act, a Uniform Inter-Entity Merger Act, American Bar Association Advisor, American Bar Association Business Law Section Advisor or American Bar Association Section on Real Property, Former Probate and Trust Advisor
- American Bar Association Business Law Section Partnership and

Other Unincorporated Business Organizations Ad Hoc  
Subcommittee to Comment on the Revised Uniform Partnership  
Act, Former Member

- American Bar Association Task Force to Revise the Model Nonprofit Corporation Act, Former Member
- American Bar Association Tax Section Task Forces on Integration and Limited Liability Companies, Former Member
- Colorado Limited Liability Company Act, Former Co-Chair of Drafting Committee
- Colorado Association of Corporate Counsel, Former Chair
- Colorado Bar Association Business Law Section Committee  
Colorado Business Corporation Act Revision Committee, Former Member
- Joint Editorial Board for the ABA/BNA Lawyer's Manual on Professional Conduct, Former Chair
- Publications Committee of the ABA Center for Professional Responsibility, Former Chair