U.S.News – Best Lawyers

BEST LAW FIRMS

HOLLAND&HART



as ranked in "BEST LAW FIRMS" 2010





as listed in U.S.News – Best Lawyers
"BEST LAW FIRMS" 2010



FIRM PROFILE

Josiah Holland and Stephen Hart set their sights high for this firm from the beginning. They believed that client service and satisfaction should be the greatest drivers of their actions and approaches to solving legal and business problems. That attitude still exists in our firm today and remains at the core of our firm's values.

Holland & Hart's focus on clients and excellence has led to our recognition by U.S.News & World Report and Best Lawyers®. Best Lawyers President Steven Naifeh writes,

Let me congratulate Holland & Hart on its extraordinary performance in the U.S.News–Best Lawyers Best Law Firms" rankings. With a national first–tier ranking and 76 metropolitan first–tier rankings, Holland & Hart has more metropolitan first-tier rankings than all but five firms in the entire U.S.

With our firm-wide resources, local presence, and coordinated efforts, Holland & Hart delivers integrated legal solutions to regional, national, and international clients of all sizes, from emerging businesses to Fortune 500 corporations. Our clients are innovative and savvy businesspeople, and we are honored to partner with them as they grow their companies from coast to coast.

Since its inception in 1947, Holland & Hart has grown into a firm of more than 400 lawyers in 15 offices. We employ a variety of methods to manage cases effectively, including task-based budgeting, judicious use of prior work-product, conservative staffing, alternative dispute resolution, and wise application of technology.



Holland & Hart LLP

Website: www.hollandhart.com

HOLLAND&HART.



As listed in U.S.News – Best Lawyers "BEST LAW FIRMS" 2010

BEST LAW FIRMS RANKINGS – 2010

NATIONAL TIER 1

Mining Law

NATIONAL TIER 2

Energy Law Oil & Gas Law Project Finance Law Tax Law

NATIONAL TIER 3

Corporate Law Employment Law - Management Insurance Law Labor Law - Management Mergers & Acquisitions Law

BILLINGS TIER 1

Banking and Finance Law Bankruptcy and Creditor Debtor Rights / Insolvency and Reorganization Law Corporate Law Employee Benefits (ERISA) Law Employment Law - Management **Environmental Law** General Commercial Litigation Intellectual Property Law Labor Law - Management Project Finance Law Real Estate Law Tax Law

CHEYENNE TIER 1

Administrative / Regulatory Law Employment Law - Management Energy Law Environmental Law General Commercial Litigation Government Relations Practice Labor Law - Management Natural Resources Law Tax Law Water Law

COLORADO TIER 1

Administrative / Regulatory Law Banking and Finance Law

Construction Law Corporate Law Employee Benefits (ERISA) Law Employment Law - Management **Energy Law Environmental Law** General Commercial Litigation **Immigration Law** Insurance Law Intellectual Property Law Labor Law - Management Mergers & Acquisitions Law Mining Law Natural Resources Law Oil & Gas Law Private Equity Law Project Finance Law Real Estate Law Securities / Capital Markets Law Tax Law Trusts & Estates Law Water Law

JACKSON-WY TIER 1

Environmental Law Natural Resources Law Personal Injury Litigation -Defendants

LAS VEGAS TIER 1

Corporate Law Tax Law

RENO TIER 1

Bankruptcy and Creditor Debtor Rights / Insolvency and Reorganization Law Corporate Law **Energy Law Environmental Law** Gaming Law General Commercial Litigation Natural Resources Law Real Estate Law

SANTA FE TIER 1

Antitrust Law **Energy Law Environmental Law** Natural Resources Law Oil & Gas Law Personal Injury Litigation -Defendants

UTAH TIER 1

Banking and Finance Law Corporate Law Employment Law - Management **Energy Law Environmental Law** Labor Law - Management Mergers & Acquisitions Law Natural Resources Law Oil & Gas Law Real Estate Law Venture Capital Law

BILLINGS TIER 2

Energy Law Natural Resources Law Trusts & Estates Law

CHEYENNE TIER 2

Corporate Law Mergers & Acquisitions Law

COLORADO TIER 2

Alternative Dispute Resolution Antitrust Law Criminal Defense: White-Collar

LAS VEGAS TIER 2

General Commercial Litigation

RENO TIER 2

Mining Law Trusts & Estates Law Water Law

UTAH TIER 2

Bankruptcy and Creditor Debtor Rights / Insolvency and Reorganization Law

WASHINGTON TIER 2

Environmental Law

Weathering the Recession Out West

Denver firm finds that the downturn offers opportunity for a makeover

By Katy Hopkins

cession? At Holland & Hart, those values were at least a head start.

As large law firms across the country responded to a poor business climate with mass layoffs and deferred hiring over the past two years, Holland & Hart, a 400-lawyer Denver firm with offices throughout the West, has yet to lay off staff or shelve commitments to anyone.

an friendship, trust, and transparency beat a re-

"We saw the recession as an opportunity of a lifetime," says Don Degnan, Holland & Hart's intellectual property group chair. "We were going to be able to get our foot in the door with clients who typically go to D.C., L.A., and New York."

The firm stayed on track with rates 40 to 60 percent lower

than coastal competitors, high attorney retention, and expertise in areas like corporate and natural resources law. It has a first-tier national ranking in Best Law Firms for mining law.

The firm also made some quick changes, cutting back on trips and retreats and reconnecting with clients—many of whom the attorneys count as friends. "Before the end of 2008, we had really figured out what we needed to do to adapt to the new environment in a way that was consistent with our aims to protect our people and ride this out without compromising the culture and qualities of Holland & Hart," says Steve Villano, the firm's finance partner.

Cheerleaders. For long-term success, firm leaders saw bigger changes afoot. As of July 1, the firm has a dramatically revamped internal structure, the result of nearly a year's worth of industry research and analysis. Three broad departments with overwhelmed leaders were broken into eight practice groups, including energy and commercial litigation. Now, group

leaders must stay abreast of their respective industries while acting as coach, cheerleader, and prodder for fellow lawyers as needed in an attempt to stay closer to clients' needs.

The revamped structure was implemented by the democratic management committee, which comprises Villano, managing partner Tom O'Donnell, chairman John Husband, a regional office representative, and three elected lawyers who represent the firm's junior, middle, and senior members. All have an equal vote on decisions.

"It gets back to youthful leadership," Degnan says. "That allows us to drive the decisions, instead of old white guys sitting around a table trying to milk this for the next five years."

This sense of openness and trust is clearly pervasive at the firm. Collegiality is a word often thrown around; crosspollination, too. Sound too good to be true in a law firm?

"You haven't just walked into this Marxist world," partner

Scott Havlick notes with a laugh. "We're all selfish people." But "if you can eliminate competing with each other internally, you just have so much more energy to compete in the marketplace."

Another energy boost at Holland & Hart is the mandatory sabbatical. Every five years, lawyers take three-month breaks, such as the worldwide trek during which partner Trip Mackintosh adopted an 11-year-old son from Zambia. For another partner, it was the chance to read 15 books. Regardless of the journey, the sabbaticals challenge the lawyers to excel out of the office and recharge for hard work, Mackintosh says.

But Holland & Hart attorneys don't have to go far to decompress. The Rockies loom outside their office windows in Denver and Boulder, and all the attorneys can use the firm's condos in Aspen and Steamboat Springs.

"We work hard, but we also understand that people have

HOLLAND & HART
ATTORNEYS AT LAW

Managing partner Tom O'Donnell and chairman John Husband in their Denver office

lives outside of work, too," says Husband, the management committee chairman. "We live in a beautiful part of the country. People ski, and they hike, and they fish."

Lawyers also use the landscape to cultivate unique client relationships, whether on backpacking excursions through the mountains or fishing trips to Alaska. They're active in pro bono work, too.

"The people are true community trustees," says Maureen McDonald of the Denver Metro Chamber Leadership Foundation, where 30 firm members have volunteered their time.

It's an appealing balance for lawyers seeking a change. Though he now bills at a rate 40 percent less than he did in New York, King & Spalding transplant Larry Tronco says biking to work at Holland & Hart's Boulder office and collaborating with peers more than makes up for it. "It's night and day," Tronco says of his switch. "I actually have a life here."





PRACTICE AREAS

Advertising, Promotions, and

Entertainment

Affordable Housing

Agriculture and Food

Air Quality

Alternative Dispute Resolution

Antitrust and Trade Regulation

Appellate

Bankruptcy

Bioscience

Broadband Communications

Brownfields Development

Class Actions

Cleantech

Commercial Litigation

Condemnation

Construction and Design

Representation

Copyrights

Corporate Governance and

Compliance

Corporate Law and Business

Entities

Customs Law/Import Control

Electric, Gas, and

Telecommunications Utility Law

Emergency Response

Emerging Growth

Employee Benefits

Employee Benefits Litigation

Employee Stock Ownership Plan

Transactions

Endangered Species

Energy and Electricity

Environmental Compliance

Environmental Insurance Coverage

Litigation

Environmental Litigation

Estate Planning and Administration

Export Control/Trade Sanctions

Fiduciary Solutions

Financial and Commercial

Transactions

Franchise Law

Gaming

Global Climate Change

Government Contracts

Government Investigations and

White Collar Defense

Governmental Affairs

Healthcare

Historic Preservation

Indian/Native American Law

Insurance Coverage and Risk

Management

Intellectual Property

Intellectual Property Litigation

International

International Dispute Resolution

Labor and Employment

Legal Professional Liability

Licensing and Technology

Mergers and Acquisitions

Mining

New Media, Cyber Security, and the

Internet

Oil and Gas

Outsourcing and Offshoring

Patents

Petroleum Storage Tanks

Private Client Group

Products Liability

Project Development and Finance

Public Lands

Real Estate

Real Estate Litigation

Renewable Energy

Resorts, Lodging, and Leisure

Industry Group

Securities and Capital Markets

Securities Litigation

Ski Industry

Space Law

Subprime Mortgage

Superfund

Sustainable Business

Tax

Tort Defense and Insurance

Trade Secrets

Trademarks

Trusts and Estates

Venture Capital

Water Quality

Water Rights





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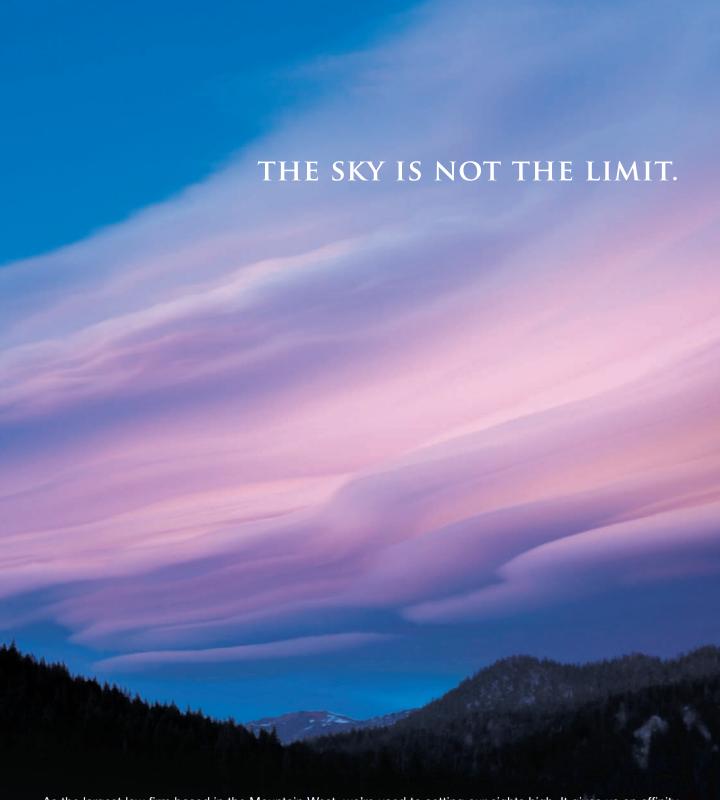
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As the largest law firm based in the Mountain West, we're used to setting our sights high. It gives us an affinity for clients with similarly lofty goals. We've developed a focus on client service that guides us from the courtroom to the boardroom—a focus that is as valued at sea level as it is a mile high.

To learn what a difference our attitude might make, we invite you to contact our chairman, John Husband, at (303) 295-8000; 555 17th Street, Suite 3200, Denver, CO 80202.