#### **Fraud and Abuse Laws**



Kim C. Stanger

Wyoming Compliance Bootcamp (9/18)



This presentation is similar to any other legal education materials designed to provide general information on pertinent legal topics. The statements made as part of the presentation are provided for educational purposes only. They do not constitute legal advice nor do they necessarily reflect the views of Holland & Hart LLP or any of its attorneys other than the speaker. This presentation is not intended to create an attorney-client relationship between you and Holland & Hart LLP. If you have specific questions as to the application of law to your activities, you should seek the advice of your legal counsel.







- The statutes
- Applying the statutes to common situations
- Reporting and repaying overpayments



#### **Written Materials**



- .Ppt slides
- Cave, *Wyoming Fraud and Abuse Statutes and Regulations*
- OIG Compliance Program Guidance
- OIG, Avoiding Fraud and Abuse
- HHS Report and Repay Rule
- OIG Self-Disclosure Protocol
- CMS Self-Referral Disclosure Protocol





#### Health and Human Services and the Department of Justice Return \$2.6 Billion in Taxpayer Savings from Efforts to Fight Healthcare Fraud

#### Departments Work to Stamp out Pill Mills and Opioid Overprescribing

Health and Human Services Secretary Alex Azar and Attorney General Jeff Sessions today released a fiscal year (FY) 2017 Health Care Fraud and Abuse Control Program report showing that for every dollar the federal government spent on healthcare related fraud and abuse investigations in the last three years, the government recovered \$4. Additionally, the report shows that the departments' FY 2017 Takedown event was the single largest healthcare fraud enforcement operation in history.

In FY 2017, the government's healthcare fraud prevention and enforcement efforts recovered \$2.6 billion in taxpayer dollars from individuals and entities attempting to defraud the federal government and Medicare and Medicaid beneficiaries. Some of these fraudulent practices include:

• Providers operating "pill mills" out of their medical offices.

Recent Cases	Penalty/Settlement
Tenet and subsidiaries allegedly paid kickbacks to prenatal care clinics for referral of undocumented illegal aliens to deliver at hospitals	\$513,000,000; guilty pleas
Vibra allegedly bills for medically unnecessary services	\$32,700,00
North American Health Care allegedly bills for unnecessary rehab therapy services	\$28,500,000
Beth Israel Medical Center allegedly delays repaying \$800,000 in Medicare overpayments	\$2,950,000
Adventist Health allegedly pays physicians compensation above FMV, based on referrals	\$115,000,000
North Broward Hospital allegedly pays physicians above FMV, based on referrals	\$69,500,000
Citizens Medical Center allegedly pays excessive compensation to cardiologists based on formula that considers referrals	\$21,750,000
Halifax Hospital allegedly paid physicians above FMV and bonus based on drugs ordered by physicians	\$85,000,000
Tuomey Healthcare allegedly entered long term, part-time employment contracts that exceeded FMV and required referrals	\$74,000,000

#### To make matters worse ....

You must narc on yourself!

Affordable Care Act report and repay requirement.





#### **Fraud and Abuse Laws**



- False Claims Act
- Anti-Kickback Statute ("AKS")
- Ethics in Physician Referrals Act ("Stark")
- Civil Monetary Penalties Law ("CMPL")
- Wyoming State Laws



False Claims Act (18 USC 1347)

- Cannot knowingly submit a false claim for payment to the federal government.
- Must report and repay an overpayment within 60 days.
- Penalties
  - Repayment plus interest
  - Civil monetary penalties of \$11,181\* to \$22,363\* per claim
  - 3x damages
  - Exclusion from Medicare/Medicaid
- (18 USC 1347)
- \* Subject to annual inflation adjustment.



#### **False Claims Act**

- *Qui Tam* Suits: private entities (*e.g.*, employees, patients, providers, competitors, *etc.*) may sue the hospital under False Claims Act on behalf of the government.
  - Government may or may not intervene.
  - Qui tam relator.
    - Receives a percentage of any recovery.
    - Recovers their costs and attorneys fees.



#### **False Claims Act**

- *U.S. ex rel. Drakeford v. Tuomey Healthcare System* (4<sup>th</sup> Cir. 2013)
  - Part-time employment contracts violated Stark.
    - \$39,313,065 x 3 damages = \$117,939,195
    - 21,730 false claims x \$5,500 per claim = 119,515,000

#### \$237,454,195 judgment

- Ultimately settled for \$72.4 million.
- Relator will receive \$18 million.



#### **False Claims Act: Examples**

- Claims for services that were not provided or were different than claimed.
- Failure to comply with quality of care.
  - Express or implied certification of quality.
  - Provision of "worthless" care.
- Failure to comply with conditions of payment or relevant fraud and abuse laws.
  - Express or implied certification of compliance when submit claims (e.g., cost reports or claim forms).



#### Wyoming Medicaid False Claims Act (WSA 42-4-301 *et seq*.)





Wyoming Medicaid False Claims Act

- Cannot knowingly submit a false claim for under the Medicaid program.
- Cannot benefit from inadvertent submission of a false claim when, after discovery, fail to disclose the false claim and make satisfactory arrangements for repayment within 90 days of discovery.
- Penalties
  - Repayment
  - 3x damages
  - Civil penalty of \$1,000 to \$10,000 per violation.
  - Cost of litigation.

> Damages and penalties capped if timely cooperate.

(WSA 42-4-301 et seq.)



### Wyoming Dept. of Health Regulations

- Prohibits engaging in fraudulent or abusive conduct to obtain overpayment of Medicaid benefits, e.g.,
  - Misrepresentations.
  - Upcoding.
  - Claims not supported by documentation.
  - Excessive or inappropriate patterns of referral.
  - Claims for medically unnecessary services.
  - Claims for servicers that do not meet standard of care.
  - Claims that do not comply with rules.
  - Violation of any state or federal re provision of services.

(DOH Medicaid Program Integrity, Ch. 16)



### Wyoming Dept. of Health Regulations

- DOH has broad authority to impose sanctions for fraud and abuse, including:
  - Recovery of overpayments.
  - Suspension of payments.
  - Suspension or termination of provider agreement.
  - Additional sanctions.
  - Referral to other agencies.

(DOH Medicaid Program Integrity, Ch. 16)



#### Anti-Kickback Statute (42 USC 1320a-7b; 42 CFR 1001.952)





• Cannot knowingly and willfully offer, pay, solicit or receive remuneration to induce referrals for items or services covered by government program unless transaction fits within a regulatory safe harbor.

(42 USC 1320a-7b(b))

- "One purpose test"
  - Anti-Kickback Statute applies if <u>one</u> purpose of the remuneration is to induce referrals. *(U.S. v.Greber*, 760 F.2d 68 (3d Cir. 1985)).
  - Difficult to disprove.
- Ignorance of the law is no excuse.



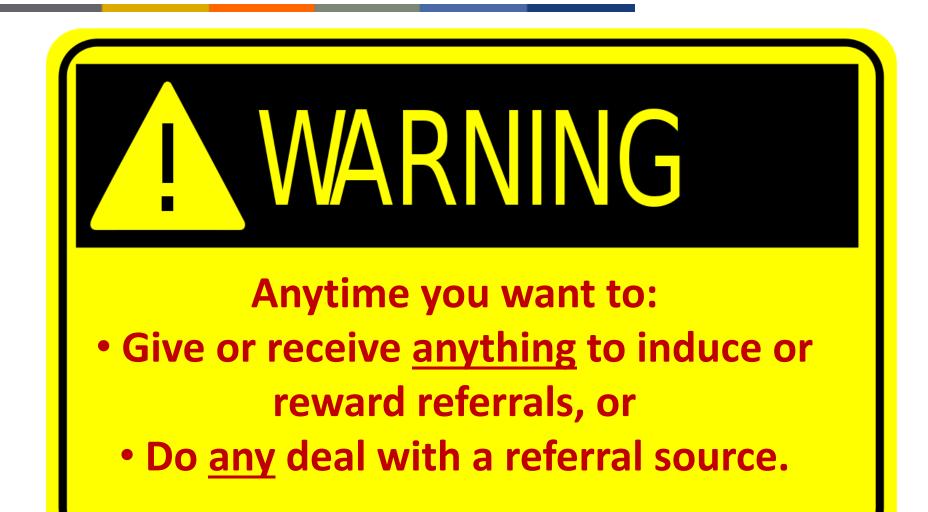
- Penalties
  - 10\* years in prison
  - \$100,000\* criminal fine
  - \$100,000\* penalty
  - 3x damages
  - Exclusion from Medicare/Medicaid
- (42 USC 1320a-7b(b); 42 CFR 1003.102)
- \* As changed by Bipartisan Budget Act of 2018

- Anti-Kickback violation = False Claims Act violation
  - Lower standard of proof
  - Subject to False Claims
     Act penalties
  - Subject to qui tam suit.

(42 USC 1320a-7a(a)(7))

• OIG Self-Disclosure Protocol: minimum \$50,000 settlement.





- Applies to any form of remuneration to induce or reward referrals for federal program business.
  - Money.
  - Free or discounted items or services (e.g., perks, gifts, space, equipment, meals, insurance, trips, CME, etc.).
  - Overpayments or underpayments (e.g., not fair market value).
  - Payments for items or services that are not provided.
  - Payments for items or services that are not necessary.
  - Professional courtesies.
  - Waivers of copays or deductibles.
  - Low interest loans or subsidies.
  - Business opportunities that are not commercially reasonable.
  - Anything else of value...



# Anti-Kickback Statute: Safe Harbors

- No liability if satisfy all the requirements of a safe harbor.
- Not required to fit within safe harbor because ultimate question is whether "one purpose" of remuneration is to induce or reward referrals.
- The closer you come to satisfying regulatory requirements, the safer you will be.



## Anti-Kickback Statute: Safe Harbors

- Bona fide employment
- Personal services contracts
- Leases for space or equipment
- Investments in group practice
- Investments in ASCs
- Sale of practice
- Recruitment
- Certain investment interests
- Waiver of beneficiary coinsurance and deductible amounts.

(42 CFR 1001.952)

- Transportation programs
- OB malpractice insurance subsidies
- Electronic health record items or services
- Referral services
- Referral arrangements for specialty services
- Warranties
- Discounts
- Others



- No *de minimus* safe harbor.
  - But not too much risk if remuneration is nominal.
- No "fair market value" safe harbor.
  - "Fair market value" payment does not legitimize a payment if there is an illegal purpose. (70 FR 4864)
  - But fairly safe if remuneration represents fair market value for legitimate, needed services or items.
- Consider risk of federal program abuse.
  - Due to nature of transaction.
  - Incorporate safeguards to protect against abuse.



### **Advisory Opinions**

- OIG may issue advisory opinions.
  - Listed on OIG fraud and abuse website, www.oig.hhs.gov/fraud.
  - Not binding on anyone other than participants to the opinion.
  - But you are probably fairly safe if you act consistently with favorable advisory opinion.



.hhs.gov/compliance/advisory-opinions/index.asp



# Ethics in Patient Referrals Act ("Stark") (42 USC 1395nn; 42 CFR 411.351 et seq.)





- If a physician (or their family member) has a financial relationship with an entity:
  - The physician may not refer patients to that entity for designated health services, and
  - The entity may not bill Medicare or Medicaid for such designated health services ("DHS")
  - <u>unless</u> arrangement structured to fit within a regulatory exception.

(42 CFR 411.353)



- Penalties
  - No payment for services provided per improper referral.
  - Repayment of payments improperly received within 60 days.
  - Civil penalties.
    - \$24,253\* per claim submitted
    - \$161,692\* per scheme

(42 USC 1395nn; 42 CFR 411.353, 1003.102(b)(9) and 1003.103(b); 45 CFR 102.3)

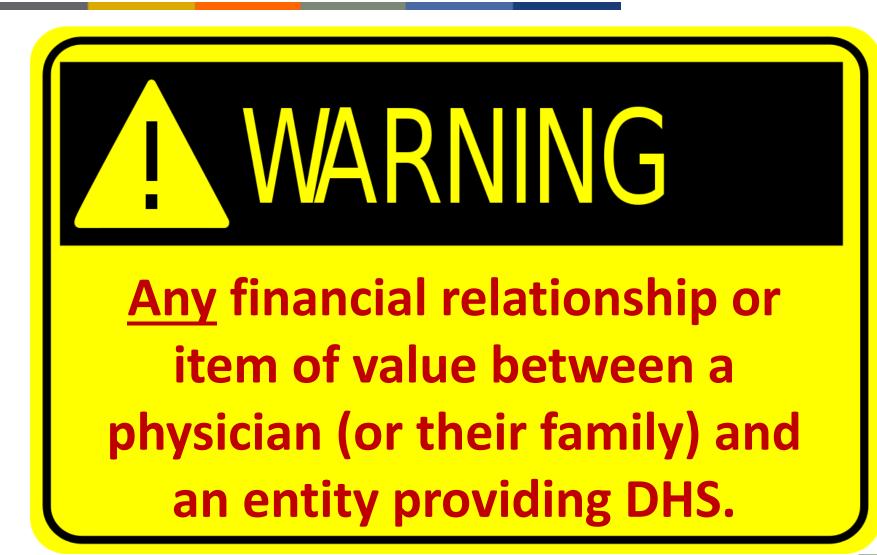
- May also constitute Anti-Kickback Statute violation
- May trigger False Claims Act.
- \* Subject to annual inflation adjustment.



- Cannot bill or receive payment for services for prohibited referrals during the "period of disallowance."
  - Begins when financial relationship fails to satisfy one of the safe harbors.
  - Ends when:
    - Relationship brought into compliance, and
    - Amounts overpaid or underpaid are repaid.
- Prospective compliance alone does not end the period of noncompliance.

(42 CFR 411.353(c)(1))







- Applies to referrals by <u>physician</u> to entities with which the physician (or their family member) has financial relationship.
  - Physician =
    - MDs
    - **DO**s
    - Oral surgeons
    - Dentists
    - Podiatrists
    - Optometrists
    - Chiropractors

(42 CFR 411.351)

- Family member =
  - Spouse
  - Parent, child
  - Sibling
  - Stepparent, stepchild, stepsibling
  - Grandparent, grandchild
  - In-law



- Applies to referrals by physician to entities with which physician (or their family member) has <u>financial</u> <u>relationship</u>.
  - Direct relationship.
  - Indirect relationship (e.g., ownership in another entity).
- Financial relationship =
  - Ownership or investment: stocks, bonds, partnership, membership shares, secured loans, securities, etc.
  - Compensation: employment, contract, lease, payments, gifts, free or discounted items, and virtually any other exchange of remuneration.

(42 CFR 411.351 and .354)



- Applies to <u>referrals</u> (orders, requests, plan of care, certification) by physician for DHS performed by others.
  - Other providers or facilities.
  - Others in physician's own group.
  - Other employees or contractors.
- Does <u>not</u> apply to services physician personally performs.
  - Physician may perform his own DHS.
  - Beware ancillary, technical, facility fees.
- Does <u>not</u> apply to many services performed by radiologists or pathologists because they usually do not make "referrals".

(42 CFR 411.351)



- Applies to referrals for <u>designated health services</u> ("DHS") payable in whole or part by Medicare.
  - Inpatient and outpatient hospital services
  - Outpatient prescription drugs
  - Clinical laboratory services
  - Physical, occupational, or speech therapy
  - Home health services
  - Radiology and certain imaging services
  - Radiation therapy and supplies
  - Durable medical equipment and supplies
  - Parenteral and enteral nutrients, equipment, and supplies
  - Prosthetics and orthotics
- CMS website lists some of the affected CPT codes. (42 CFR 411.351)



### **Stark: Safe Harbors**

- Stark contains numerous safe harbors.
  - Applicable to both ownership/investment and compensation arrangements.
  - Applicable to only ownership/investment arrangements.
  - Applicable to only compensation arrangements.
- No liability if comply with <u>all</u> the requirements of an applicable safe harbor.
- Need only comply with one safe harbor for <u>each</u> financial relationship.

(42 CFR 411.355-.357)



## Stark: Exceptions for Both Ownership and Compensation

- Physician services rendered by another physician in same group practice\* or under such physician's supervision.
- In-office ancillary services provided through group practice\*.
- Prepaid health plans.
- Certain services furnished in academic medical center.
- Implants in ASC.
- Preventive screening tests, immunizations, and vaccines.
- EPO and other dialysis-related drugs.
- Eyeglasses and contact lenses following cataract surgery.
- Intra-family rural referrals.
- (42 CFR 411.355)
- \* Must qualify as "group practice" under 42 CFR 411.352.



## Stark: Exceptions for Only Ownership or Investments

**Ownership or investment interests in:** 

- Rural providers.
- The whole hospital, not a part of the hospital.
  - Subject to limits in 42 CFR 411.362.
- Publicly traded securities.
- Large, regulated mutual funds. (42 CFR 411.356)



## Stark: Exceptions for Only Compensation Arrangements

- Bona fide employment relationships.
- Personal services contracts.
- Space or equipment rental.
- Timeshare arrangement
- Physician or midlevel recruitment.
- Physician retention.
- Remuneration unrelated to DHS.
- Fair market value.

(42 CFR 411.357)

- Non-monetary compensation up to \$300.
- Medical staff incidental benefits.
- Compliance training.
- Community-wide health information system.
- Professional courtesy.
- Certain payments by a physician for items or services at FMV.
- Others.



## **Stark: Analysis**

- 1. Is there a financial relationship between the DHS provider and the physician or their family member?
  - Direct or indirect relationship?
  - Ownership or investment interest?
  - Compensation arrangement?
- 2. Does the physician make or has she made referrals to the entity for DHS payable by Medicare?
- 3. Does a safe harbor apply?
- 4. Has the entity billed for items/services pursuant to improper referral, and if so, did the entity have knowledge of physician's identity?



#### http://www.cms.gov/Medicare/Fraud-and-Abuse/PhysicianSelfReferral/index.html

→	Fraud-and-Abuse/Physi	cianSelfReferral/index.	html					<u>+</u> + <sub>2</sub> >	<b>&lt;</b> ]	
🕻 🖷 Convert 🔻 🛃 Select										
🍃 Favorites   🚖 💋 AHLA Lists 💋 AKS 💋 0	CMS home 🥫 CMS St	ark 🔤 eCFR 🙋 EM	TALA guidelines M Gmail 🔤	🛛 HIPAA 🛛 🔀 Hoti	mail 🚡 Idaho Sta	utes 🙋 IDAPA DHW	💋 IDSOS Search  MapQ	Quest 🏦 Nursing Facilitie	es 🀗	
🝯 Physician Self Referral   Centers for Medicare &								🏠 👻	<b>N</b> 1	
<ul> <li>Advisory</li> </ul>										
opinions	Home   About CMS   Newsroom Center   FAQs   Archive   🖶 Share 🕐 Help 😓 Email 🖕 Print									
opinions	CM	S.gov	$\checkmark$	Learn about your healthcare options Search						
	Centers for Medicare & Medicaid Services									
• FAQs			Medicare-Medicaid	Insurance	Innovation	Regulations	Research, Statistics,	Outreach and		
•	Medicare	Medicaid/CHIP	Coordination	Oversight	Center	and Guidance	Data and Systems	Education		
	Home > Medicar	e > Physician Self Refe	arral > Physician Self Referral							
<ul> <li>DHS by CPT</li> </ul>	Physician Se	Physician Self Deferral								
code	Spotlight		Physician Self Referral							
	Archives		Section 1877 of the Social Security Act (the Act) (42 U.S.C. 1395nn), also known as the physician self-referral law							
	Current Law and Regulations		and commonly referred to as the "Stark Law":							
<ul> <li>Seff-Referral</li> </ul>		ertain Designated	investment, or compensation), unless an exception applies.							
	Health Services	(DHS)								
Disclosure	CPI-U Updates Frequently Asked Questions		<ol><li>Prohibits the entity from presenting or causing to be presented claims to Medicare (or billing another individual, entity, or third party payer) for those referred services.</li></ol>							
Protocol	Specialty Hospital Issues		3. Establishes a number of specific exceptions and grants the Secretary the authority to create regulatory							
	Physician-Owne		exceptions for financial relationships that do not pose a risk of program or patient abuse.							
	Statutory Histor		The following items or services are DHS:							
<ul> <li>Recent</li> </ul>	Advisory Opinions (AOs) Definition of Entity		<ol> <li>Clinical laboratory services.</li> <li>Physical therapy services.</li> <li>Occupational therapy services.</li> </ol>							
settlements										
Settlements	Self-Referral Disclosure Protocol		4. Outpatient speech-language pathology services.							
	Self-Referral Disclosure Protocol		5. Radiology and certain other imaging services.							
	Settlements		<ol> <li>Radiation therapy services and supplies.</li> <li>Durable medical equipment and supplies.</li> </ol>							
	Significant Requ	latory History	7. Durable medical							

#### Civil Monetary Penalties Law (42 USC 1320a-7a)





## **Civil Monetary Penalties Law**

Prohibits certain specified conduct, e.g.:

- Submitting false or fraudulent claims, misrepresenting facts relevant to services, or engaging in other fraudulent practices.
- Violating Anti-Kickback Statute or Stark law.
- Violating EMTALA.
- Failing to report and repay an overpayment.
- Failing to grant timely access.
- Misusing "HHS", "CMS", "Medicare", "Medicaid", etc.
- Failing to report adverse action against providers.
- Offering inducements to program beneficiaries.
- Offering inducements to physicians to limit services.
- Submitting claims for services ordered by, or contracting with, an excluded entity.

(42 USC 1320a-7a; 42 CFR 1003.200-1100)



#### **Civil Monetary Penalties Law**

- Penalties vary based on conduct, but generally range from:
  - \$5,000 to \$100,000 fines
  - 3x amount claimed
  - Denial of payment
  - Repayment of amounts improperly paid
  - Exclusion from government programs
- CMPL violations may also violate:
  - False Claims Act
  - Anti-Kickback Statute
  - Stark



#### **Inducements to Govt Program Patients**

- Cannot offer or transfer remuneration to Medicare or state program beneficiaries if you know or should know that the remuneration is likely to influence the beneficiaries to order or receive items or services payable by federal or state programs from a particular provider.
- Penalty:
  - \$20,000 for each item or service.
  - 3x amount claimed.
  - Repayment of amounts paid.
  - Exclusion from Medicare and Medicaid.

(42 USC 1320a-7a(a)(5); 42 CFR 1003.1000).

 Also a likely violation of the Anti-Kickback Statute



#### **Inducements to Govt Program Patients**

- "Remuneration" = anything of value, including but not limited to:
  - Items or services for free or less than fair market value unless satisfy certain conditions.
  - Waiver of co-pays and deductibles unless satisfy certain conditions.

(42 USC 1320a-7a(i); 42 CFR 1003.110; OIG Bulletin, Gifts to Beneficiaries)



#### **Inducements to Govt Program Patients**

- "Remuneration" does not include:
  - Waivers or co-pays based on financial need or after failed collection efforts if certain conditions met.
  - Items or services if financial need and certain conditions met.
  - Incentives to promote delivery of preventative care if certain conditions met.
  - Payments meeting Anti-Kickback Statute safe harbor.
  - Retailer coupons, rebates or rewards offered to public.
  - Any other remuneration that promotes access to care and poses a low risk of harm to patients and federal health care programs.
  - Certain other situations.

(42 USC 1320a-7a(i); 42 CFR 1003.110)



#### **Payment to Limit Services**

- Hospital or CAH cannot knowingly make a payment, directly or indirectly, to a physician as an inducement to reduce or limit <u>medically necessary</u> services provided to Medicare or Medicaid beneficiaries who are under the direct care of the physician.
  - May include many "gainsharing" programs.
  - MACRA amendments ease the prohibition.
- Penalties:
  - \$5000 for each individual with respect to whom payment made.
  - Any other penalty allowed by law.

(42 USC 1320a-7a(b)(1), as amended by MACRA; 81 FR 88370)



#### **Excluded Entities**

- Cannot submit claim for item or service ordered or furnished by an excluded person.
- Cannot hire or contract with an excluded entity or arrange for excluded entity to provide items or services payable by federal programs.
- Penalties
  - \$10,000 per item or service.
  - 3x amount claimed.
  - Repayment of amounts paid.
  - Exclusion from Medicare and Medicaid

(42 USC 1320a-7a(a)(8); 42 CFR 1003.200; OIG Bulletin, Effect of Exclusion) HOLLAND&HART

#### **Excluded Entities**

- Medicare, Medicaid, or other federal program will not pay claim if person "knew or should have known" of exclusion.
  - Exception for certain emergency services.

(42 CFR 1001.1901(b) and .1003.200(a))

- Knowledge =
  - Knew or should have known of exclusion.
  - Notified by HHS of exclusion, e.g., in response to claim.
  - Listed on the List of Excluded Individuals or Entities ("LEIE").



ov/exclusions/exclusions\_list.asp

REPORT FRAUD			Careers • Contact • HEAT • Download Reader • 🔰 🏪					
	US, Department of Healt Office of In: U.S. Department of	specto	r General		Report #, Topic, Keyword Search Advanced			
	Reports & Fra Publications	ud	Compliance	Recovery Act Oversight	Exclusions	Newsroom		
	E Downloadable Databases oadable Databa	I'm looking for Let's start by choosing a topic						
the LEIE files containin fields will be available. Instructions and inform Below files updated LEIE Database	EIE Database s of the September 2013 up ig the NPI, Waiver, and Wai ation About the LEIE Files. d: 05-08-2015 ted LEIE Database: EXE   2	Related Inform > Waiver Info > Search the Online How To Use Th View a video tutorial or downloadable files. Using the Exc Download Databas	LEIE Database ese Files nusing the clusions able	<ul> <li>Select One</li> <li>Online Searchable Database</li> <li>LEIE Downloadable Databases</li> <li>Monthly Supplement Archive</li> <li>Waivers</li> <li>Quick Tips</li> <li>Background Information</li> <li>Applying for Reinstatement</li> <li>Contact the Exclusions Program</li> <li>Frequently Asked Questions</li> </ul>				
<ul> <li>04-2015 Exclusion</li> <li>04-2015 Reins</li> <li>Monthly Supplet</li> <li>Profile Updates</li> <li>         04-2015 Pr     </li> </ul>	atatements: EXE   ZIP ement Archive				Specia Other	nd NS SE		

## List of Excluded Individuals and Entities ("LEIE")

- OIG maintains LEIE and updates monthly: <u>https://oig.hhs.gov/exclusions/exclusions\_list.asp</u>
  - Check LEIE before hiring or contracting with entities.
    - Employees, contractors, vendors, medical staff, etc.
  - Check LEIE periodically to determine status.
    - Employees, providers, vendors, medical staff members, ordering providers, others?
- Condition contracts and medical staff membership on non-exclusion.
- Respond promptly if receive notice of excluded entity.



## **Advisory Opinions**

- OIG may issue advisory opinions.
  - Listed on OIG fraud and abuse website, www.oig.hhs.gov/fraud.
  - Not binding on anyone other than participants to the opinion.
  - But you are probably fairly safe if you act consistently with favorable advisory opinion.



## **Applying the Rules**





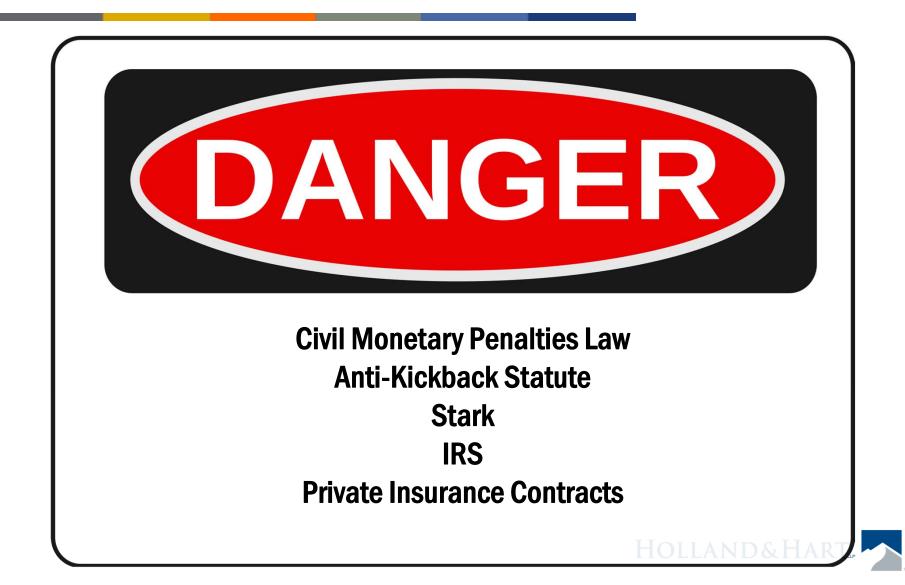
# Free or Discounted Items or Services to Patients

For example:

- Marketing that offers free or discounted items.
- Free items or services, especially when tied to other services that are payable by govt payers.
- "Insurance only" billing.
- Writing off bills.
- "Refer a friend" rewards programs.
- "Thank you" gifts.
- Drawings, etc.



#### **Free or Discounted Items to Patients**



#### **Freebies to Patients**

May offer free or discounted items to govt beneficiaries if:

- Remuneration is not likely to influence the beneficiary to order or receive items or services payable by federal or state health care program.
   (42 USC 1320a-7a(5))
- Item or service is of low value, i.e.,
  - Each item or service is less than 15, and
  - Aggregate is less than \$75 per patient per year.

(OIG Bulletin, *Offering Gifts and Inducements to Beneficiaries* (8/02); 66 FR 24410-11; OIG Policy Statement Regarding Gifts of Nominal Value (12/7/16))



#### **Freebies to Patients**

May offer free or discounted services to govt beneficiaries if:

- Financial need
  - Good faith determination that beneficiary has financial need or after reasonable collection efforts have failed;
  - Not offered as part of any advertisement or solicitation;
  - Not tied to provision of other federal program business; and
  - Reasonable connection between item or service and medical care of beneficiary.

(42 CFR 1320a-7a(i); 42 CFR 1003.101; *see also* OIG Bulletin, *Hospital Discounts Offered to Patients Who Cannot Afford to Pay Their Hospital Bills*)



#### **Freebies to Patients**

- May offer free or discounted items to govt beneficiaries if:
  - Incentives to promote delivery of preventative care.
  - Payments meeting AKS safe harbor.
  - Any other remuneration that promotes access to care and poses a low risk of harm to patients and federal health care programs.
  - Retailer coupons, rebates or rewards offered to public.
  - Certain other situations.

(42 USC 1320a-7a(i); 42 CFR 1003.101)





## **Free Tests or Screening**

- OIG has approved free screening services or tests (e.g., free blood pressure check by hospital) where:
  - Not conditioned on the use of any items or services from any particular provider.
  - Patient not directed to any particular provider.
  - Patient not offered any special discounts or follow-up services.
  - If test shows abnormal results, visitor is advised to see his or her own health care professional.

(Adv. Op. 09-11)

• Advisory Opinions are not binding, but provide guidance.



#### **Free Transportation**



- AKS safe harbor: local transportation
  - Set forth in policy applied uniformly
  - Not determined based on volume or value of referrals
  - Not air, luxury, or ambulance-level transport
  - Not publicly marketed or advertised
  - Drivers not paid per beneficiary
  - Only for established patients within 25 miles or, in rural area, 50 miles
  - Costs not shifted to payers or individuals

(42 CFR 1001.952(bb))



#### **Free Transportation**

- AKS safe harbor: shuttle service that operates on set schedule
  - Not air, luxury, or ambulance-level transport
  - Not publicly marketed or advertised
  - Drivers not paid per beneficiary
  - Only within provider's local area, i.e., within 25 miles or, in rural area, 50 miles
  - Costs not shifted to payers or individuals

(42 CFR 1001.952(bb))



## Waiving Copays or Deductibles



May waive or discount **govt** copays or deductibles if:

- Not offered as part of any advertisement or solicitation;
- Do not routinely waive copays or deductibles; and
- Waive or discount after
  - good faith determination that the beneficiary is in financial need, or
  - unable to collect after reasonable collection efforts.

(42 USC 1320a-7a(i)(6); 42 CFR 1003.101; *see also* Adv. Op. 12-16)

• Document factors such as local cost of living; patient's income, assets and expenses; patient's family size; scope and extent of bills.



### Waiving Copays or Deductibles

May waive or discount govt copays if satisfy AKS safe harbor.

- Hospital inpatient stay paid under PPS.
  - Waived amounts cannot be claimed as bad debt or shifted to any other payers.
  - Offered without regard to the reason for admission, length of stay, or DRG.
  - Waiver may not be made as part of any agreement with third party payer with limited exceptions.
- FQHC or other health care facility under any Public Health Services Grant.

(42 CFR 1001.952(k))



## Writing Off Bills



- Writing off entire debt safer than waiving copays.
   No one gets billed.
- The key: document legitimate purpose, i.e., not intent to generate referrals!
  - Resolution of legitimate dispute or settlement of claim.
  - Unsuccessful attempts to collect.
  - Financial need.
  - Other



## Writing Off Bills

- Under CMPL, may waive or discount beneficiary's bills if:
  - Good faith determination that beneficiary has financial need or after reasonable collection efforts have failed;
  - Not offered as part of any advertisement or solicitation;
  - Not tied to provision of other federal program business; and
  - Reasonable connection between item or service and medical care of beneficiary.

(42 CFR 1320a-7a(i); 42 CFR 1003.101; *see also* OIG Bulletin, *Hospital Discounts Offered to Patients Who Cannot Afford to Pay Their Hospital Bills*)



## Writing Off Bills

- OIG suggests that hospitals (and presumably other providers) should:
  - Have a reasonable set of financial guidelines based on objective criteria that documents real financial need.
  - Recheck patient's eligibility at reasonable intervals to ensure they still have financial need.
  - Document determination of financial need.

(OIG Bulletin, *Hospital Discounts Offered to Patients Who Cannot Afford to Pay Their Hospital Bills*)



## **Prompt Pay Discounts**



- OIG has approved prompt pay discounts for **govt** beneficiaries if:
  - Amount of discount relates to avoided collection costs.
  - Offered to all patients for all services without regard to patient's reason for admission, length of stay, or DRG.
  - Not advertised so as to solicit business.
  - Notified private payers of program.
  - Costs not passed to Medicare, Medicaid or other payers.

(56 FR 35952; Adv. Op. 08-3)



#### **Prompt Pay Discounts**

- Private payer issues
  - Generally cannot discount copays and deductibles without violating managed care contracts unless payer agrees.
  - May adversely affect "usual and customary charges" and payer's reimbursement under contract.
  - Payers may claim the benefit of the discount if the insurer pays within the relevant time.
- Check your payer contract or contact your private payers.



## **Self-Pay Discounts**



- Providers may <u>generally</u> charge different patients or payers different amounts.
  - Negotiated rates for payers.
  - Negotiated rates or discounts for self-pay patients.
- Limitations:
  - Illegal discrimination (e.g., race, sex, religion, etc.).
  - Perhaps hospitals that submit cost reports.
  - Perhaps FQHCs.
  - In some states, payer contracts may contain "most favored nation" clauses requiring providers to give their best rates.
  - Self-pay or other discounts may affect "usual and customary" charges.



### Medicare "Substantially in Excess" Rule

- Provider may not charge Medicare "substantially in excess" of the provider's usual charges.
   (42 USC 1320a-7(b)(6); 42 CFR 1001.701(a)(1)).
  - Test: whether the provider charges more than half of its non-Medicare/Medicaid patients a rate that is lower than the rate it charges Medicare.
  - OIG has stated that it would not use the rule to exclude or attempt to exclude any provider or supplier that provides discounts or free services to uninsured or underinsured patients.

(*See* OIG Adv. Op. 15-04; OIG Letter dated 4/26/00, available at <a href="http://oig.hhs.gov/fraud/docs/safeharborregulations/lab.html">http://oig.hhs.gov/fraud/docs/safeharborregulations/lab.html</a>)





# **Paying Patient's Premiums**

- If paying Medicare Part B, C or D premiums:
  - OIG approved plan's payment of Part B premiums for ESRD patients where:
    - Patients are already receiving the services, so unlikely to induce services that might not otherwise be received.
    - No inappropriate patient steering to particular providers.
    - Patients are not coerced into enrolling in Part B.
    - Certain protections built in to protect Medicare program from additional costs.
  - OIG cautioned that it might reach different result in other circumstances.

(Adv. Op. 13-16; *see also* Adv. Op. 01-15 and Adv. Op. 13-16))



# **Paying Patient's Premiums**

- If paying premiums for health insurance exchange:
  - "HHS has significant concerns with this practice because it could skew the insurance risk pool and create an unlevel playing field in the Marketplaces. <u>HHS discourages this practice and encourages</u> <u>issuers to reject such third party payments</u>. HHS intends to monitor this practice and to take appropriate action, if necessary." (HHS Letter dated 11/4/13).
  - Letter does not apply to:
    - Indian tribes and govt grant programs.
    - Payments made by private non-profit foundation based on defined criteria based on financial status that does not consider health status and payment covers entire year.
       (HHS Letter dated 2/7/14; 79 FR 15240)



# **Paying Patient's Premiums**

- If paying private insurance premiums (e.g., COBRA or other coverage):
  - Probably does not implicate AKS or CMPL unless it is tied to or induces referrals for services payable by govt programs.
  - COBRA regulations contemplate that COBRA premiums may be paid by third party.
  - Check payer contracts.
- But stay tuned—this is a developing area of the law.







- Employment
- Independent contractor or other services agreement
- Group compensation arrangement
- Lease for space or equipment
- Recruitment agreement
- Management or support services





- Employees, especially physicians or their family members.
  - Identifiable services
  - Fair market value
  - Not based on the volume or value of referrals
    - Not based on referrals for ancillary services or services performed by others
    - May pay based on services the provider personally performs
  - Commercially reasonable

(42 CFR 411.357(d); 42 CFR 1001.952(i))



- Independent contractors or other services agreements.
  - Written agreement signed by parties.
  - Specifies services provided.
  - Terms remain in effect for at least one year.
  - Compensation:
    - Set in advance
    - Consistent with fair market value
    - Not based on volume or value of referrals.
      - May pay based on personally performed services.
      - May not pay based on referrals for ancillary services or services by others.

#### - Commercially reasonable.

(42 CFR 411.357(c), (l); 42 CFR 1001.952(d))



- Group Practice compensation for physicians.
  - Distribution of overhead expenses and income based on formula set prospectively.
  - Compensation not based on volume or value of referrals for designated health services.
    - May pay based on personal productivity and "incident to" services, but not ancillary services or services performed by other employees that are not "incident to".
    - May pay based on share of overall profits so long as subgroups have at least 5 physicians.
    - May pay based on other methods that do not reflect volume or value of designated health services.

(42 CFR 411.352(e), (g), (i))



- Leases for space and equipment
  - Written lease signed by the parties.
  - Specifies the premises covered.
  - Term is for at least one year; may not modify within 1 year term.
  - Space leased does not exceed that which is needed and is commercially reasonable.
  - Tenant has exclusive use of space or equipment.
  - Rent is set in advance, consistent with FMV, and not based on:
    - % of business generated in space or by equipment, or
- Per–unit of service if includes services referred by landlord. (42 CFR 411.357(a)-(b); 42 CFR 1001.952(b))



#### **Ownership Interests**

- Physician generally may not refer designated health services to an entity in which physician has ownership interest.
- Exceptions:
  - Group practice if satisfies definition of "group practice".
  - Ownership interest in a hospital if certain conditions met.
  - Ownership of a rural provider, i.e., furnishes not less than 75% of DHS to residents of a rural area.

(42 CFR 411.355 and .356)



#### Gifts or Perks to Providers or Other Referral Sources





# Gifts or Perks to Providers or Other Referral Sources

E.g., soliciting, giving or receiving:

- Gifts, e.g., "thank you" or appreciation gifts.
- Free items or services, e.g., meals, CME, travel, space, equipment, perks, insurance, etc.
- Discounted items or services, i.e., less than fair market value, professional courtesies, etc.
- Payments for services not performed.
- Payments for unnecessary services.
- Overpayments for items or services.
- Practice or expense subsidies.
- Business opportunities without investment.
- Failure to recoup money owed.



### Free or Discounted Items to Referring Providers



#### **Gifts or Perks to Providers**

- Lower risk if entity receiving gift does not refer items or services payable by federal healthcare programs.
  - Stark, AKS and CMPL generally apply to referrals for items or services payable by govt programs.
- But no guarantee...
  - OIG has cautioned that carving out federal programs from specific transaction may not protect the parties if there are other referrals for federal programs between parties.





# **Professional Courtesy**

- Stark safe harbor applies if:
  - Practice has formal medical staff.
  - Written policy approved in advance.
  - Offered to all physicians in service area regardless of referrals.
  - Not offered to govt beneficiaries unless showing of financial need.
  - Does not violate AKS.
- (42 CFR 411.357(s); 72 FR 51064)
- But beware AKS and private payer contracts.



#### **Professional Courtesy**

- Especially beware waiving copays, deductibles or engaging in "insurance only" billing.
  - See prior discussion.
- Offering free items or services to employees may implicate tax or employee benefit laws.
  - Benefits to employees are usually taxable.
  - May be structured to fit within employee benefit plan, but may be subject to ERISA or similar laws.



# Gainsharing or Cost Saving Programs



- Hospital or CAH cannot knowingly make a payment, directly or indirectly, to a physician as an inducement to reduce or limit medically necessary services provided to Medicare or Medicaid beneficiaries who are under the direct care of the physician.
  - Includes "gainsharing" programs.
- Physician cannot knowingly accept such a payment.
- Penalties:
  - \$5000 for each individual with respect to whom payment made.
  - Any other penalty allowed by law.

(42 USC 1320a-7a(b)(1); 42 CFR 1003.102)



### **Gainsharing Programs**

- OIG has periodically approved gainsharing in advisory opinions if certain safeguards included, e.g.,
  - Proposed plan does not adversely affect patient care.
  - Quality evaluated by third party.
  - Low risk that incentive will lead physicians to provide medically inappropriate care.
  - Payments limited in duration and amount.
  - Payments not tied to referrals or other suspect actions.
  - (*See, e.g.,* Adv. Op. 12-22)
- OIG advisory opinions do not apply to Stark.
  - CMS proposed Stark exception, but was not finalized.
- CMS/OIG have issued interim rule waiving CMPL and Stark for ACOs.



#### Repay Overpayments (18 USC 1347; 42 CFR 401.301 et seq.)





# **Repaying Overpayments**

- If provider has received an "overpayment", provider must:
  - Return the overpayment to federal agency, state, intermediary, or carrier, and
  - Notify the entity of the reason for the overpayment.
- Must report and repay within the later of:
  - 60 days after overpayment is identified.
  - date corresponding cost report is due.

(42 USC 1320a-7k(d); 42 CFR 401.305).



#### **Overpayments: Penalty**

- "Knowing" failure to report and repay by deadline =
  - False Claims Act violation
    - \$\$11,181\* to \$22,363\* per violation
    - 3x damages
    - *Qui tam* lawsuit
    - (31 USC 3729)
  - Civil Monetary Penalty Law violation
    - \$20,000 penalty
    - 3x damages
    - Exclusion from Medicare or Medicaid (42 USC 1320a-7a(a)(10))



#### THE UNITED STATES ATTORNEY'S OFFICE

#### SOUTHERN DISTRICT of NEW YORK

HOME	ABOUT	U.S. ATTORNEY	DIVISIONS	NEWS	PROGRAMS	EMP		
U.S. Attorne	eys » Southern	District of New York » I	News » Press Rele	ases				
	SHARE	¢						
U.S. Attorney's Office								
		Southern Di	istrict of New Yorl	x				
						- 1		

FOR IMMEDIATE RELEASE

Wednesday, August 24, 2016

#### Manhattan U.S. Attorney Announces \$2.95 Million Settlement With Hospital Group For Improperly Delaying Repayment Of Medicaid Funds

#### Continuum Admits That It Did Not Fully Reimburse Medicaid For Erroneously Billed Claims For Over Two Years

Preet Bharara, the United States Attorney for the Southern District of New York, Scott J. Lampert, Special Agent in Charge of the New York Field Office of the U.S. Department of Health and Human Services

#### **Overpayments**

- "Overpayment" = funds a person receives or retains to which the person, after applicable reconciliation, is not entitled, e.g.,
  - Payments for non-covered services
  - Payments in excess of the allowable amount
  - Errors and non-reimbursable expenses in cost reports
  - Duplicate payments
  - Receipt of Medicare payment when another payor is primary
  - Payments received in violation of Stark, Anti-Kickback Statute, Exclusion Statute.
- 6 year lookback period. (42 CFR 401.305(f))



# **Overpayments: Identified**

- Identify overpayment = person has or should have, through exercise of reasonable diligence, determined that they received overpayment.
  - Actual knowledge
  - Reckless disregard or intentional ignorance
- Have duty to investigate if receive info re potential overpayment, e.g.,
  - Significant and unexplained increase in Medicare revenue
  - Review of bills shows incorrect codes
  - Discover services rendered by unlicensed provider
  - Internal or external audit discloses overpayments
  - Discover AKS, Stark or CMPL violation
- "Reasonable diligence" =
  - Proactive monitoring
  - Reactive investigations

(81 FR 7659-61)



### **Overpayments: Deadline**

- 60-day deadline begins to run when either:
  - Person completes reasonably diligent investigation which confirms:
    - Received overpayment, and
    - Quantified amount of overpayment.
  - If no investigation, the day the person received credible information that should have triggered reasonable investigation.
- "Reasonable diligence" = timely, good faith investigation
  - At most 6 months to conclude diligence
  - 2 months to report and repay
- Deadline suspended by:
  - OIG Self-Disclosure Protocol
  - CMS Stark Self-Referral Disclosure Protocol ("SRDP")
  - Person requests extended repayment schedule

(42 CFR 401.305(a); 81 FR 7661-63)



# **Overpayments: Reporting**

May either:

- Use Medicare contractor process for reporting overpayments, e.g.,
  - claims adjustment
  - credit balance
  - self-reported refund
- Use OIG or CMS self-disclosure protocol that results in settlement.

(42 CFR 401.305(d))



### **Overpayment: Reporting**

- Repayment per Repayment Rule does not resolve violations or penalties under other laws, e.g.,
  - Anti-Kickback Statute, Civil Monetary Penalties Law, or False Claims Act, which are resolved by OIG or DOJ.
  - Stark, which is resolved by CMS.
- If Medicare contractor believes repayment involves violation of federal law, contractor may report repayment to the OIG, CMS, or other federal agency.



#### **Overpayment: Reporting**

- May want to consider other disclosure protocols.
  - OIG Self-Disclosure Protocol, <u>https://oig.hhs.gov/compliance/self-disclosure-info/index.asp</u>
  - Stark Self-Referral Disclosure Protocol, <u>https://www.cms.gov/medicare/fraud-and-</u> <u>abuse/physicianselfreferral/self\_referral\_disclosure\_p</u> <u>rotocol.html</u>



#### ne 🧉 CMS Stark 🔤 eCFR — Code of Federal R... 🔤 eCFR 🧉 EMTALA guidelines M Gmail 🗿 HH Secure 🔤 HIPAA (160) 🔤 HIPAA 🏅 Hotmail 🎍 IDAPA DHW 🎍 IDSOS Search 🚾 MapQuest

Previous Next 🛛 🝠 Options 🕶 🛛

CM	S.go	/	Learn about your health care options					Search	
centers for	Wedicare & We	edicaid Services							
Medicare	Medicaid/CHIP	Medicare-Medicaid Coordination	Private Insurance	Innovation Center	Regulations & Guidance		rch, Statistics, & & Systems	Outreach Education	
Home > Medic	are > Physician Self Re	ferral > Self-Referral Disclosur	e Protocol Settlen	nents					
-	elf Referral	Self-Referral Dis	closure P	rotocol Set	tlements				
<u>Spotlight</u>		The CMS Voluntary Self-F	Deferral Discles	iro Brotocol (SBE	D) on abloc providers	of convice	and suppliars to	colf	
Advisory Opini	ons (AOs)	disclose actual or potentia			· ·				
Call Center		date and will be updated of							
Code List for C	ertain Designated		Number	of Disclosures	Pange of Amou	inte of	Aggregate Am	ount of	
Health Services	<u>(DHS)</u>	Calendar Year		Settled	Range of Amounts of Settlements		Aggregate Amount of Settlements		
CPI-U Updates		2011	3		\$60 - \$579,000		\$709,060		
Current Law and Regulations		2012	14		\$1,600 - \$584,700		\$1,236,200		
		2013	24		\$760 - \$317,620		\$2,468,348		
Definition of En	uty	2014	41		\$3,322 - \$463,473		\$5,175,168		
Fraud and Abu	e Waivers	2015	49		\$5,081 - \$815,405		\$6,706,458		
Physician-Own	ed Hospitals	2016	102		\$80-\$1,195,763		\$6,913,988		
Reports		2017	47	47		\$83-\$575,680			
		Totals	280	280		\$60 - \$1,195,763			
	sclosure Protocol sclosure Protocol	Notes: As of December 31, 2017	-		the SRDP were with	drawn, clo	sed without settlem	nent or	
Significant Reg	ulatory History	settled by CMS' law enfor	cement partners	5.					
Specialty Hosp Opinions	tal Advisory	Because disclosures of actual or potential violations of the physician self-referral law include proprietary, confidential, or otherwise nondisclosable information, we present settlement information on an aggregate basis.							
Specialty Hosp	tal Issues	Page last Modified: 02/02/2018 4:33 PM							
	ed Questions	Help with File Formats and Plug-Ins							
Frequently Ask	ou questions								

» 🏠 🔹

# **OIG SDP Settlements (2016)**

Conduct	Settlement
Care center employed excluded individual.	\$162,171
Hospital paid physicians in excess of FMV for services not performed	\$79,167
Hospital paid submitted claims to Medicaid without preauthorization	\$196,013
Hospital received services by home health agency to induce referrals	\$1,923,993
Health care company employed two excluded individuals	\$359,388
Hospital submitted unsupported claims for home health services	\$3,757,615
Hospital submitted claims for services that were not provided as claimed	\$872,925
Physician group upcoded claims	\$259,746
Physician group submitted claims for services that were not	\$422.741

# **Self-Reporting**



If you think you have a problem,

- Contact
   compliance officer
- Consider contacting knowledgeable attorney
- Self-report, if appropriate.



#### **Better to comply in the first place!**

An Ounce of Prevention is Worth a Pound of Cure - Benjamin Franklin -





- Identify remuneration to referral sources (e.g., providers, facilities, vendors, govt program patients).
  - Contracts (employment, independent contractors, etc.).
  - Group compensation structures.
  - Leases (space, equipment, etc.).
  - Subsidies or loans.
  - Joint ventures or partnerships.
  - Free or discounted items or services (e.g., use of space, equipment, personnel or resources; professional courtesies; gifts; etc.).
  - Marketing programs.
  - Financial policies.



- Review relationships for compliance with statute or exception, e.g.,
  - No intent to induce referrals for government program business.
  - Written contract that is current and signed by parties.
  - Compliance with terms of contract.
    - Parties providing required services.
    - Documentation confirming that services provided.
  - Fair market value.
  - Compensation not based on volume or value of referrals.
  - Arrangement is commercially reasonable and serves legitimate business purpose.



- Implement method to track and monitor relationships with referral sources for compliance.
  - Central repository for contracts or deals.
  - Method to track contract termination dates.
  - Process for confirming compliance before payment.
  - Require review and approval by compliance officer, attorney or other qualified individual.
    - Contracts.
    - Joint transactions with referral sources.
    - Benefits or perks to referral sources.
    - Marketing or advertising.



- Ensure your compliance policies address fraud and abuse laws.
- Train key personnel regarding compliance.
  - Administration.
  - Compliance officers and committees.
  - Human resources.
  - Physician relations and medical staff officers.
  - Marketing / public relations.
  - Governing board members.
  - Purchasing.
  - Accounts payable.
- Document training.



#### If you think you have a problem

• Don't do this!





## If you think you have a problem

- Suspend payments or claims until resolved.
- Investigate problem per compliance plan.
  - Consider involving attorney to maintain privilege.
- Implement appropriate corrective action.
  - But remember that prospective compliance may not be enough.
- If repayment is due:
  - Report and repayment per applicable law.
  - Self-disclosure program.
    - To OIG, if there was knowing violation of False Claims Act, Anti-Kickback Statute or Civil Monetary Penalties Law.
    - To CMS, if there was violation of Stark. HOLLAND&HART

#### **Additional Resources**





# https://oig.hhs.gov/compliance/

Compliance   Office of Inspector General   U.S. Departm	ment of Health and Human	Services - Windows	Internet Explorer prov	vided by					- ē
🕞 🕞 🗢 🛞 https://oig.hhs.gov/compliance/								🝷 🔒 🍫 🗙 🚼 Google	Q
🗴 🍕 Convert 👻 🛃 Select									
🔶 Favorites 🛛 🚕 🙋 AHLA Lists 💋 AKS 🙋 CMS ho	ome 🙋 CMS Stark 🔤 e(	CFR 🙋 EMTALA gu	iidelines M Gmail	🍋 HIPAA 🎽 Hotmail 🞽	Idaho Statutes 👩 IDAF	PA DHW 👩 IDSOS Se	arch 🚾 MapQuest 🏦	Nursing Facilities 🦧 OCR HIPAA	🔞 OIG 🔤 Stark
left compliance   Office of Inspector General   U.S. De								🟠 🔻 🔝 👻 🚔 1	🔹 Page 👻 Safety 👻 Tools 👻 🔞 💌
	REPORT FRAUD				Home • FA	.Qs • FOIA • Careers	• HEAT • Contact Us	yan 🔀	
	112412	U.S. Departmen	it of Health & Human Se	rvices					+ - Reset
	OFFICE 02	•							
		Office o	f Inspecto	or General & Human Services		Report #, To	pic, Keyword	Search	
	CTOR GLAS	0.5. Departi	ment of nearth	& numan services		Advanced			
		Reports &	Fraud	Compliance	Recovery Act	Exclusions	Newsroom		
		Publications			Oversight				
	Home > Compliance					l'm loc	oking for		
	Compliance					Lot	s start by choosing a t	nio	
	compliance						A 8		
						Selec	t One		
	Accountable C	are Organizat	ions						
	The Affordable Care A Organizations to man			ort the development of Acc s	ountable Care				
						Accourt	ntable Care Organiza	itions	
	Read More >>					Adviso	ry Opinions		
							iance 101 ovider Education		
	Advisory Opini	pinions				Compl	iance Guidance		
				s fraud and abuse author	ities to the	Corpor	rate Integrity Agreem	ents	
	requesting party's exis	sung of proposed bi	usiness anangemen	1.		Open	Letters		
	Read More >>					• RAT-S	TATS		
						Safe H	arbor Regulations		
Done								Internet   Protected Mode: Off	🖓 🕶 🍕 100% 🔻
		C						) 📉 🔶 🖬 💥 🗊 🧼 🛒 (	🤉 🛄 🌒 🗿 7:43 PM

#### https://www.hollandhart.com/healthcare#overview

🌄 Healthcare | Holland & 🕂 🗙

Secure https://www.hollandhart.com/healthcare#overview

HOLLAND&HART

#### OVERVIEW > PRACTICES/INDUSTRIES

**NEWS & INSIGHTS** 

#### CONTACTS



**Kim Stanger** Partner Boise

-



Partner Salt Lake City

access to previous webinar recordinas. ublications, and more

w

#### The Healthcare Industry is poised to continue its rapid evolution. W this sector now making up close to 20 percent of GDP, our lawyers stand ready to help as changes unfold.

Issues such as rising healthcare costs, healthcare reform, data and privacy security, and innovations in healthcare delivery, device and pharmaceutical designs are forefront in t minds of many of our clients. We are here to guide our clients through the challenges a opportunities that arise in this dynamic industry.

#### **Clients We Serve**

- Hospitals
- Individual medical providers
- Medical groups
- Managed care organizations (MCOs)
- Third-party administrators (TPAs)
- Health information exchanges (HIEs)
- Practice managers and administrators

d facilities

ons (IPAs)

imaging centers

e

P 🗄

**Past Webinars** 

**Publications** 

Ambulatory surgery centers Medical device and life science companies

#### **Questions?**



Kim C. Stanger office (208) 383-3913 cell (208) 409-7907

kcstanger@hollandhart.com

